

## National Grid ESO Stability Market: Stage II – WP1-2

9<sup>th</sup> January 2023

FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



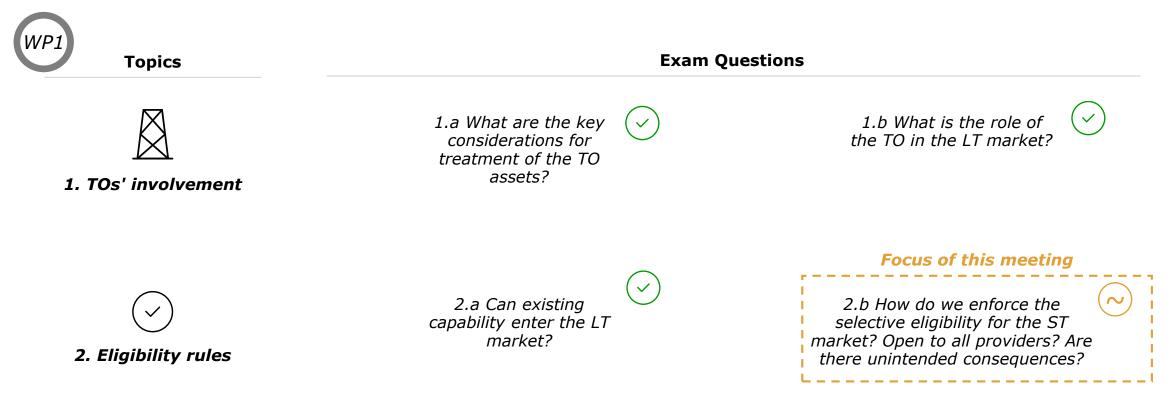
### Agenda

1.	Background	3
2.	Work Package 1	6
3.	Work Package 2	14
4.	Next Steps	44
5.	Annex	46

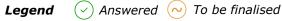


#### EXAM QUESTIONS FROM WP1

## From WP1 we will discuss possible selective payment models for the ST market



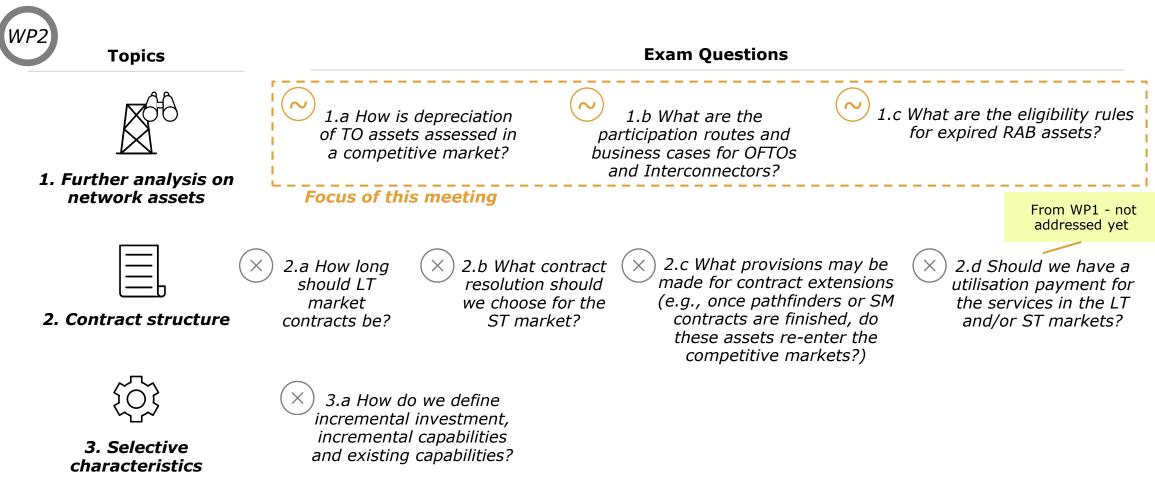
3 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS





EXAM QUESTIONS FROM WP2

From WP2 we will discuss possible approaches to assess the depreciation of TO assets and participation of OFTOs/ICs and expired RAB assets



TO: Transmission Owner; OFTO: Offshore Transmission Owner; OWF: Offshore Wind Farm; RAB: Regulated Asset Based; LT: Long-Term; ST: Short-Term; TO: transmission Owner; SM: Stability Market

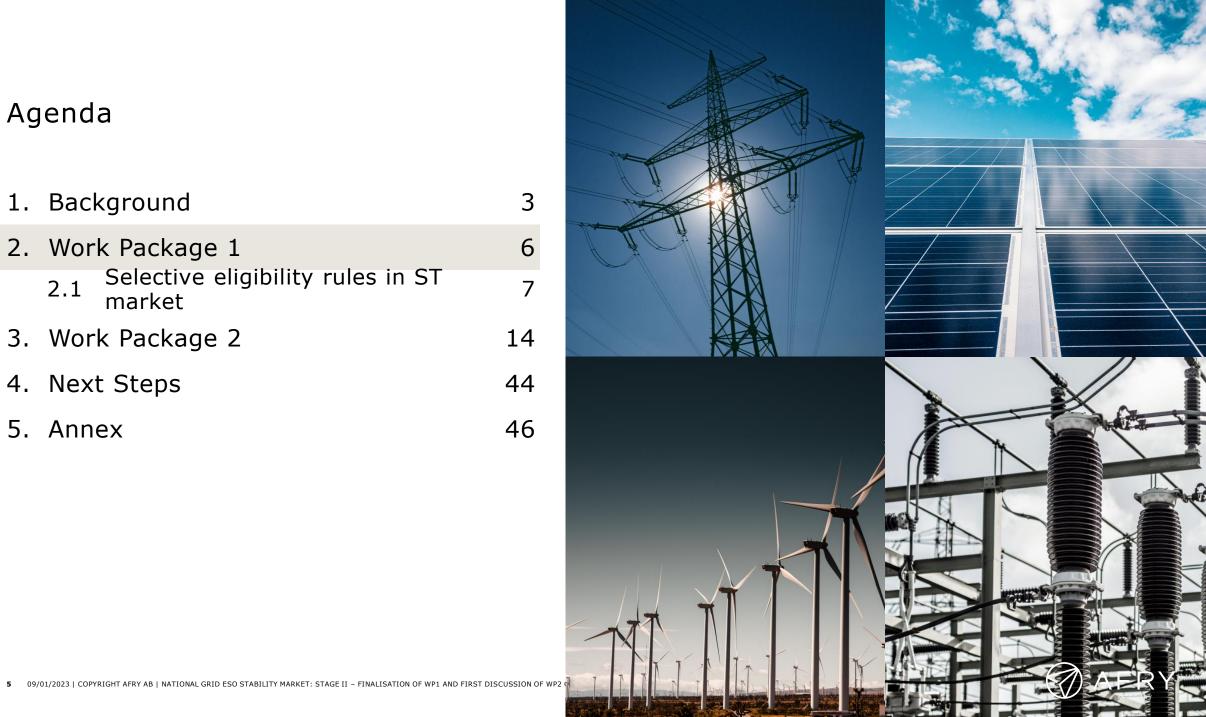
09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Legend 💛 To be finalised

× Pending

### Agenda

1.	Background	3
2.	Work Package 1	6
	2.1 Selective eligibility rules in ST market	7
3.	Work Package 2	14
4.	Next Steps	44
5.	Annex	46



### Agenda

1.	Background	3
2.	Work Package 1 2.1 Selective eligibility rules in ST market	6 7
3.	Work Package 2	14
4.	Next Steps	44
5.	Annex	46



6 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II – FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 🚮

SELECTIVE PAYMENT - EVALUATION PROCESS

Outcomes from project Phase 1 and feedback from the industry suggested to investigate and evaluate possible selective payment approaches for ST





7 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



SELECTIVE PAYMENT - WORKING MODELS

# The selection of units eligible for stability payment can be undertaken through different working models...

	$\sim$ Approaches for indication of intention				
Core models Sub models		Synch. generation units	${igoplus}$ Synch. 0 MW, ${igoplus}$ non-synch. $^1$ generation/storage units		
1. 'D-1 indication	1.a 'ESO forecast'	Based on D-1 ESO forecasts, exclusion of units that would anyway generate and so provide stability as by-product	No indication needed - always eligible as assumed to not		
by ESO/units'	1.b 'PN/self- declaration by unit'	Selection of only units providing PN=0 (or through self- declaration that unit does not intend to generate)	otherwise offer stability unless contracted		
2. `Segmented eligibility'		Exclusion of 'baseload' units, defined by ESO as e.g. those with a historical pattern of synchronised operating hours higher than e.g. 80% in the relevant season	No indication needed - always eligible as assumed to not otherwise offer stability unless contracted		
	3.a 'Commitment to submit FPN=0MW'	Eligibility restricted to units with capability to provide 0MW service (e.g. equipped with clutch) and committed to offer $FPN=0MW^2$			
3. 'Focus on 0MW	3.b 'Option to forego payment'	Eligibility restricted to units with capability to provide 0MW service (e.g. equipped with clutch). In case units offer FPN>0MW, they are forced to forego stability revenues <sup>2</sup>	No indication needed - always eligible as assumed to not		
synch. gen.'	3.c 'No need to forego payment'	As per model 1.b (PN=0 or self-declaration), but units do not forego stability payment if they end up providing energy in the ID market	otherwise offer stability unless contracted		
	3.d 'Gross procurement'	Gross procurement of resources, but payment for stability restricted only to those units offering FPN=0 (e.g. being equipped with clutch) <sup>2</sup>			

1. Equipped with grid-forming; 2. Exception if instructed by ESO to generate | PN: Physical Notification; FPN: Final Physical Notification; ID: Intraday; ST: Short-Term





### ... of which the potentially feasible options have been further investigated

Core models	Sub models	Relevant considerations and feasibility of models	
1. 'D-1 indication	1.a 'ESO forecast'	<ul> <li>According to ESO control room, too complex to forecast synch. gen. plants expected to anyway generate on a unit-by-unit basis</li> <li>ESO forecast might be seen by providers as not transparent and methodology questionable - not comfortable position for ESO</li> </ul>	
by ESO/units'	1.b 'PN/self- declaration by unit'	<ul> <li>Improved model compared to 1.a as eligibility is self- determined by units and not by specific ESO forecast</li> <li>PN/self-declaration might be open to gaming, making it</li> </ul>	
2. `Segmented eligibility'		<ul> <li>In principle, if applied on a single-unit basis, the model could avoid discrimination based on technology</li> <li>Identification of 'baseload' plants considers historical</li> <li>behaviours<sup>1</sup> and need to be updated periodically</li> <li>'Baseload' definition<sup>2</sup>, does not fully prevent from having units making windfall gains</li> </ul>	
	3.a 'Commitment to submit FPN=0MW'	<ul> <li>Commitment not to sell energy for synch. units (FPN=0)<sup>3</sup> – Model sterilises contracted capacity from ID trading</li> <li>Participation rules excludes most out-of-merit CCGTs (i.e. the intended target for the ST market)</li> </ul>	
3. 'Focus on 0MW	3.b 'Option to forego payment'	<ul> <li>Provides higher flexibility to synch. units to choose between stability or ID markets, compared to model 3.a</li> <li>Synch. units provide more inertia when generating<sup>4</sup>: why</li> <li>Synch. units provide more inertia when generating<sup>4</sup>: why</li> </ul>	
synch. gen.'	3.c 'No need to forego payment'	<ul> <li>Leads to less distortions in ID market compared to 3.b</li> <li>However, this model might open to gaming and not be efficient as units will receive both stability and ID</li> </ul>	
	3.d 'Gross procurement'	<ul> <li>No reasons for generators who intend to produce energy to participate in the ST market, as they do not see risk of over-procurement</li> <li>Effectively payment is still restricted to units providing 0MW and non-synch. generation so not better than models 3.a and 3.b</li> </ul>	

e.g. previous 5 years;
 e.g. 80% of annual h in the relevant season;
 Unless otherwise instructed by ESO;
 Rather than in clutched mode. Issue addressable if units can keep the stability payment if instructed by ESO to generate | PN: Physical Notification;
 ST: Short-Term; ID: Intraday;
 BM: Balancing Market;
 FPN: Final Physical Notification;
 CCGT: Combined-Cycle Gas Turbine
 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



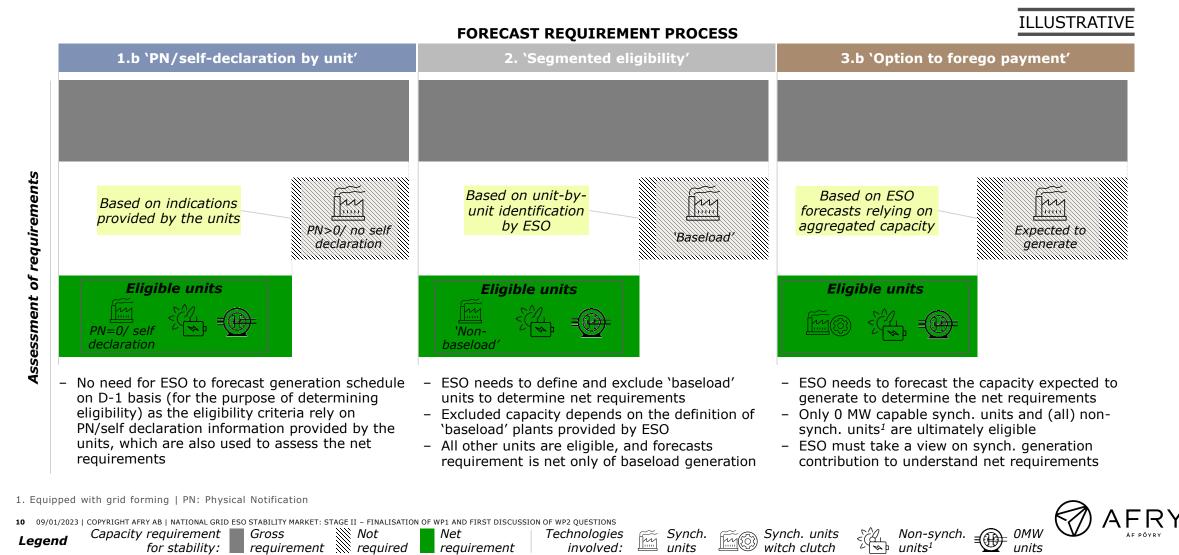
Not feasible Not in scope (non/partial market option)

Feasible

Legend

#### SELECTIVE PAYMENTS MODELS - REPRESENTATION OF FORECAST REQUIREMENT PROCESS

# Model 3.b still necessitates ESO to forecast net requirements, while models 1.b and 2 rely on indications provided by units or historical evaluations



2.b How do we enforce the selective eligibility for the ST market? Open to all providers? Are there unintended consequences?

## 2. Eligibility rules

SELECTIVE PAYMENTS MODELS - COMPARISON AND OF FILTERED MODELS AND RECOMMENDATIONS

# Based on the combination of efficiency, competition level and applicability criteria, 3.b might be the preferred model of the assessed options

		1.b `PN/self-declaration by unit'	2. 'Segmented eligibility'	3.b 'Option to forego payment'
	Efficiency - minimising costs for consumers	<ul> <li>D-1 indication system opens for opportunities of gaming by units</li> <li>This risks to incentivise participants to submit inaccurate PNs (i.e. PN=0, when they intend to generate, to access revenues from stability)</li> </ul>	<ul> <li>The definition of 'baseload' units (e.g. those generating &gt; 80% of annual h in the relevant season) will not fully prevent other 'non baseload' (e.g. CCGTs) units from having the potential to make windfall gains</li> </ul>	<ul> <li>Reduce the amount of units potentially making windfall gains (i.e. by not rewarding synch. units without clutches)</li> <li>However, it might create distortions in ID market, as cost opportunity from stability ST market might reduce participation of units in ID</li> </ul>
	Competition level opening to wide range of players	<ul> <li>Market potentially open to all type of technologies</li> </ul>	<ul> <li>Implicitly discriminates by technologies, based on level of generation</li> </ul>	<ul> <li>Market excludes participation of synch. units without clutches (effectively, existing synch. plants)</li> <li>Option to increase competition in ST: allowing synch. units to finance clutches through LT/MT contracts and cover variable costs through ST market</li> </ul>
Cri	Simplicity ease of implementation	<ul> <li>Based on information provided by units (i.e. PN/self-declaration)</li> </ul>	<ul> <li>Easy to implement as model relies on historical data</li> </ul>	<ul> <li>Based on information provided by units (i.e. FPN)</li> <li>However, FPN verification process<sup>1</sup> and settlement add an additional level of complexity for ESO</li> </ul>

#### **COMPARISON OF SHORTLISTED OPTIONS**

1. i.e. Checking those units with FPN>0 and forcing them to forego the payment | PN: Physical notification; FPN: Final Physical Notification; LT: Long-Term; MT: Mid-Term; ST: Short-Term; ID: Intra-Day; CCGT: Combined-Cycle Gas Turbine

Preferred model

11 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Low

Medium

Legend

Level:

Hiah

SELECTIVE PAYMENTS MODELS - MANDATORY GRID FORMING CONSIDERATIONS

An appropriate signal is required to accelerate the uptake of grid-forming capability: this may be a mandatory obligation on non-synchronous plant to install <u>capability</u> for stability services, dispatched via a market mechanism

<ul> <li>Synchronous generators naturally have the inherent capability to offer and provide stability services to the grid.</li> <li>Traditionally, non-synchronous generators are grid-following and do not inherently provide stability.</li> <li>However, the development of Grid-Forming (GFM) convertors offers the potential for non-synchronous generators to provide stability services.</li> </ul>	<ul> <li>There are few examples of stability-capable non-synchronous assets in operation currently, so there needs to be a stronger signal to encourage this equipment to be installed.</li> <li>This signal could be provided via a market mechanism (e.g. a long-term market), through code obligations to install the appropriate capability or other avenues.</li> <li>The direction on this will have an impact on the ST stability market.</li> </ul>
ENTSO-E has recently published their intentions to explore this topic via the Requirements for Generators 2.0 consultation. We expect they will strongly consider the case for mandatory service capability with dispatch via a market mechanism.	Other jurisdictions (e.g. Australian Energy Market) also have alternative approaches to delivering stability-capable assets from non-synchronous technologies which we are observing.

ESO does not have a formal position on this at the moment but it is a key topic to explore alongside industry to understand the merits and drawbacks of
utilising mandatory code obligations to accelerate the growth of stability-capable assets.

- This will be discussed further outside the scope of this phase of the Stability Market Design NIA project but we wanted to highlight it here as a point of note.



### Agenda

1.	Background		
2.	Work Package 1		
3.	Work Pack	0	14
		ciation of TO asset - opment of model 3	15
	3.2 Partici	pation of OFTOs and ICs	25
	3.3 Eligibi assets	lity rules for expired RAB	41
4.	Next Steps	S	44
Г	Annov		10





### Agenda

1.	Background	
2.	Work Package 1	6
3.	Work Package 2	14
	3.1 Depreciation of TO asset - development of model 3	15
	3.2 Participation of OFTOs and ICs	25
	3.3 Eligibility rules for expired RAB assets	41
4.	Next Steps	44
5.	Annex	46

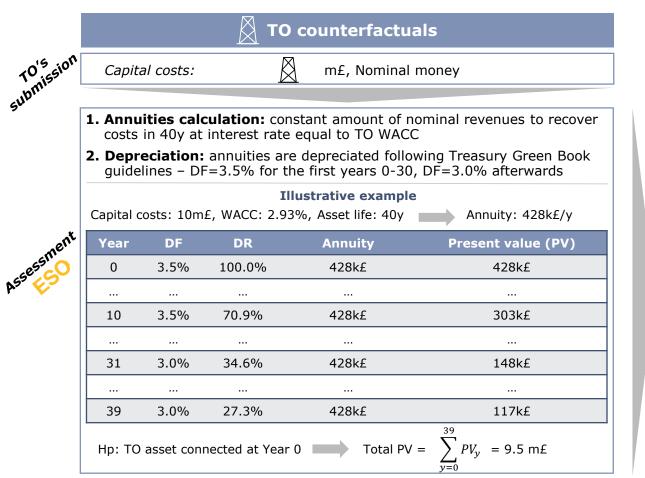


14 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II – FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 🕷



#### SELECTION PROCESS UNDER STABILITY PATHFINDERS

## The Pathfinder methodology risks overpricing the TO counterfactual by assuming the full cost of the TO asset over the tender period



#### **RECAP POINTS**

- In WP1 and EG1 we recommended that the counterfactual regime should be the enduring approach
- We want to ensure a level playing field between commercial providers and TO assets to account for the fact that commercial providers could bid in some residual value as part of their submission

#### CONSIDERATIONS ON CURRENT COUNTERFACTUAL METHODOLOGY

- Total costs are fully depreciated over the tender period, far shorter than the economic/technical lifetime of the TO asset
- This approach does not account for future capabilities of TO assets and the need for grid services beyond the tender period
- As commercial providers likely consider a residual value within their offers, TO assets are disadvantaged, at a cost to the consumer
- The discounted annuities after the tender period make up approximately 60% of the total Present Value (assuming 10y tender period)

Source: National Grid ESO | 1. Likely applying a DF higher than the one indicated by the Treasury Green Book (i.e. 3.5%) | TO: Transmission Owner; WACC: Weighted Average Cost of Capital; DF: Discount Factor; DR: Discount Rate; RV: Residual Value; PV: Present Value Hp: Hypothesis; RAB: Regulated Asset Base



15 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



#### POSSIBLE DEPRECIATION MODELS: HIGH LEVEL DESCRIPTION

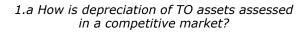
### We have examined different models to compare the TO counterfactual against commercial offers to try and improve on the Pathfinder approach

	Models	TO counterfactual		
The Pathfinder assessment methodology can be improved	1. `The Pathfinder evaluation'	<ul> <li>The total cost of TO counterfactual is depreciated over the tender period, without accounting for any RV after that</li> </ul>	<ul> <li>Commercial providers may (implicitly) consider a residual value within their contract price</li> </ul>	
ESO could assume a RV for	2. 'Asset lifetime'	<ul> <li>TO assets assumed to be useful (i.e. in service, and needed by ESO) over the entire economic lifetime. The residual value is proportional to the residual lifetime after the tender period<sup>1</sup></li> </ul>	<ul> <li>Commercial providers may (implicitly) consider a residual value within their contract price</li> </ul>	Already investi-
the TO counterfactual	3. 'Fixed residual value for TOs'	<ul> <li>ESO assumes a residual value, based on expected need/capability of TO assets to provide services<sup>2</sup> after the tender period, which is used to markdown the TO counterfactual</li> </ul>	<ul> <li>Commercial providers may (implicitly) consider a residual value within their contract price</li> </ul>	gated by ESO
or adjust the	4. 'Offered residual value'	<ul> <li>The total cost of TO counterfactual is depreciated over the tender period, without accounting for any RV after that</li> </ul>	<ul> <li>Alongside contract price, comm. prov. offer and compete for a residual value as well. ESO has option/obligation (TBC) to trigger asset auction or extend the contract by the RV</li> </ul>	
commercial offer so depreciation is assessed over a more equal	5. <i>`Forced zero</i> residual value'	<ul> <li>The total cost of TO counterfactual is depreciated over the tender period, without accounting for any RV after that</li> </ul>	<ul> <li>ESO has option/obligation (TBC) to trigger asset auction or extend the contract to cover marginal cost only - commercial providers forced to assume zero residual value within their offers</li> </ul>	New – models proposed
period of time.	6. `Pathfinder, but longer contracts'	<ul> <li>Same as '<i>The Pathfinder approach'</i>, but assessment considers longer tender period (e.g. 20 years vs. current 10 years of Pathfinder)</li> </ul>	<ul> <li>Same as 'The Pathfinder approach', but assessment and contracts consider longer tender period (e.g. 20 years vs. current 10 years of Pathfinder)</li> </ul>	

1. e.g. considering a lifetime of 40y and a tender period of 10y (LT contract length), 25% of costs will be included in the counterfactual, while remaining 75% in the residual value; 2. Stability and other ancillary services | TO: Transmission Owner; RV: Residual Value

16 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS







#### POSSIBLE DEPRECIATION MODELS: HIGH LEVEL APPRAISALS – COUNTERPARTIES COMPARISON

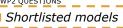
### ESO desires to investigate Model 3, which would ideally increase competition (benefitting the consumers), but requires to calculate a RV for TO assets

	Models	igsquire Consumers	B NG ESO	A Transmission Operators	Commercial providers
	1. `The Pathfinder evaluation'	<ul> <li>Comm. solutions might be awarded even when not the cheapest (as compared with lifetime cost of TO solution)</li> </ul>	<ul> <li>No RV to be calculated</li> <li>No view on costs for services after tender period</li> </ul>	<ul> <li>Full depreciation of TO assets in the counterfactual represent a disadvantage for TOs</li> </ul>	<ul> <li>Low competitive pressure form TO counterfactual gives commercial providers a competitive advantage</li> </ul>
Option to further investigate according to ESO	2. 'Asset lifetime′	<ul> <li>Counterfactual likely too low as assumes TO assets valuable for entire life<sup>2</sup> – consumers bear the cost/risk of this assumption</li> </ul>	<ul> <li>Simple approach to calculate RV</li> <li>No view on costs for services after tender period</li> </ul>	<ul> <li>Constant depreciation makes TO assets more competitive</li> </ul>	<ul> <li>Extremely high competitive pressure from the TO counterfactual</li> </ul>
	3. 'Fixed residual value for TOs'	<ul> <li>Competitive pressure set by RV would reduce costs</li> <li>Consumers bear risk of RV to reflect situation after tender period</li> </ul>	<ul> <li>Complex to calculate RV based on expectation of grid services in the future</li> </ul>	<ul> <li>RV makes TO assets more competitive</li> </ul>	<ul> <li>Higher competitive pressure from TO counterfactual</li> <li>No change of pricing strategy compared to Pathfinder</li> </ul>
	4. 'Offered residual value'	<ul> <li>Possibility to hedge costs through ESO option/obligation</li> <li>Cap of gains of comm. prov.</li> <li>No severe front payments within tender period</li> </ul>	<ul> <li>No RV to be calculated</li> <li>Administrative burden to extract RV at contract expiry</li> </ul>	<ul> <li>Commercial offer assessed on the same timeline of the counterfactual</li> </ul>	<ul> <li>Higher competitive pressure from TO counterfactual</li> <li>More complex tendering process</li> </ul>
	5. `Forced zero residual value'	<ul> <li>Avoids windfall gains</li> <li>Consumers bear whole contract costs in tender period</li> </ul>	<ul> <li>No RV to be calculated</li> <li>Administrative burden to extract RV at contract expiry</li> </ul>	<ul> <li>Commercial offer assessed on the same timeline of the counterfactual</li> </ul>	<ul> <li>Higher competitive pressure from TO counterfactual</li> <li>Free from risks after contract expiry, but no chances to extract extra value from asset<sup>3</sup></li> </ul>
	6. `Pathfinder, but longer contracts'	<ul> <li>Lower risk of windfall gains in case of contract renewal, but at the same time higher risk to pay for stranded assets in future</li> </ul>	<ul> <li>Lower administrative burden as resources are contracted for longer time<sup>4</sup></li> <li>Complex to forecast need for services for longer periods</li> </ul>	<ul> <li>Commercial offer assessed on timeline closer to the counterfactual's compared to model 1</li> </ul>	<ul> <li>Lower commercial risks with longer contract</li> <li>Higher competitive pressure from the TO count. Compared to model 1</li> </ul>

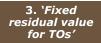
1. Effectively loosing the regulated WACC advantage; 2. Which realistically may not be the case; 3. As ESO would likely auction the asset in case perceives any value left; 4. Less need to extend contracts after tender period | TO: Transmission Owner; RV: Residual Value; mgmt.: management 17 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Negative

Legend Overall impact: Positive Balanced pros/cons









POSSIBLE DEPRECIATION MODELS: DEEP DIVE OF MODEL 3

The depreciation model needs to ensure target objectives such as fairness of the appraisal, matching expense with use of service and payment efficiency

TARGET OBJECTIVES OF THE DEPRECIATION MODEL



### FAIR APPRAISAL BETWEEN TO AND COMMERCIAL ASSETS

- TO counterfactual and commercial bids have to reflect costs related to the same timeframe (i.e. the tender period)
- Assuming assets to be needed even after the tender period, TOs and commercial providers would have to consider a RV, reflecting the period of time between the end of tender and usefulness periods





- Costs for stability, and other services after the tender period, should be paid by consumers over the periods when such services are actually required by the system (and provided by assets)
- This would apply only on commercial assets (which recover their costs during the contract period), as TO asset will anyway have to recover their costs over the RAB period (45 years), regardless of length of tender period



### COMMERCIAL ASSETS NOT OVERPAID/UNDERPAID

- Tender and usefulness periods have to be assumed by ESO so that commercial assets do not get paid multiple times or underpaid
- Wrong forecasts of usefulness might occur in:
  - Real usefulness period longer than forecasted – contract extensions pay windfall gains to the previously contracted commercial providers
  - Real usefulness period shorter than forecasted – results in missing money for commercial providers



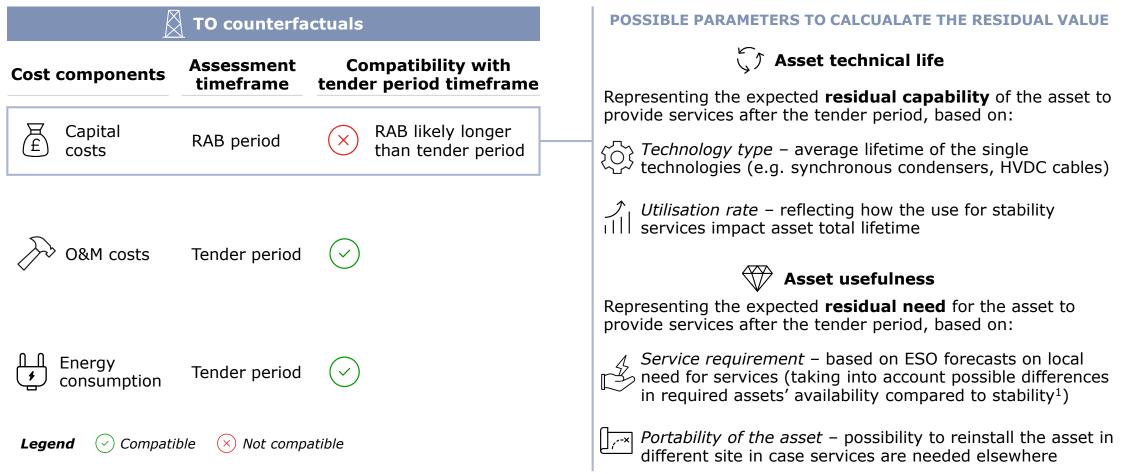
TO: Transmission Owner; RV: Residual Value; RAB: Regulated Asset Base



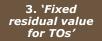


POSSIBLE DEPRECIATION MODELS: DEEP DIVE OF MODEL 3

Due to the timeframe misalignment between the RAB and tender period, the counterfactual calculation needs to consider a RV for the TO capital costs







NPC – Asset costs (m£)

1.a How is depreciation of TO assets assessed in a competitive market?



**ILLUSTRATIVE** 

POSSIBLE DEPRECIATION MODELS: DEEP DIVE OF MODEL 3

# The proposed methodology for Model 3 calculates the RV on the basis of the forecast of future asset usefulness and the choice of contract length

### POSSIBLE ASSESSMENT OF ASSET'S COSTS TO DETERMINE COUNTERFACTUAL AND RESIDUAL VALUE



Counterfactual = 'Stability value' + 'No actual value'

→ Sum of asset's value during stability provision and when the asset is not needed by the system anymore

### Residual value = 'Additional useful value'

→ Residual value of the asset, reflecting its usefulness for services after the tender period

HYP: assuming asset technical life longer than asset usefulness, WACC=2.93% and discount factor equal to 3.5% for the first 30 years and 3.0% afterwards | COD: Commissioning Operation Date; RAB: Regulated Asset Base; NPC: Net Present Costs

20 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



COD

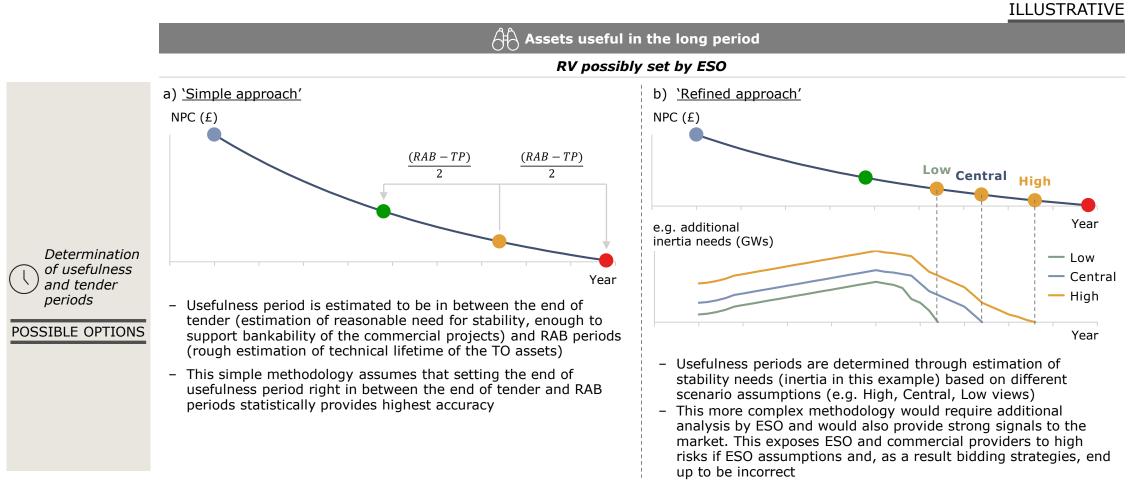
period

Legend



POSSIBLE DEPRECIATION MODELS: DEEP DIVE OF MODEL 3

### Further analysis of future needs would provide information to forecast the usefulness period



NPC: Net Present Costs; RV: Residual Value; UP: Usefulness Period; TP: Tender Period; RAB: Regulated Asset Base; TO: Transmission Owner

End of RAB

period



21 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS End of tender End of usefulness

period



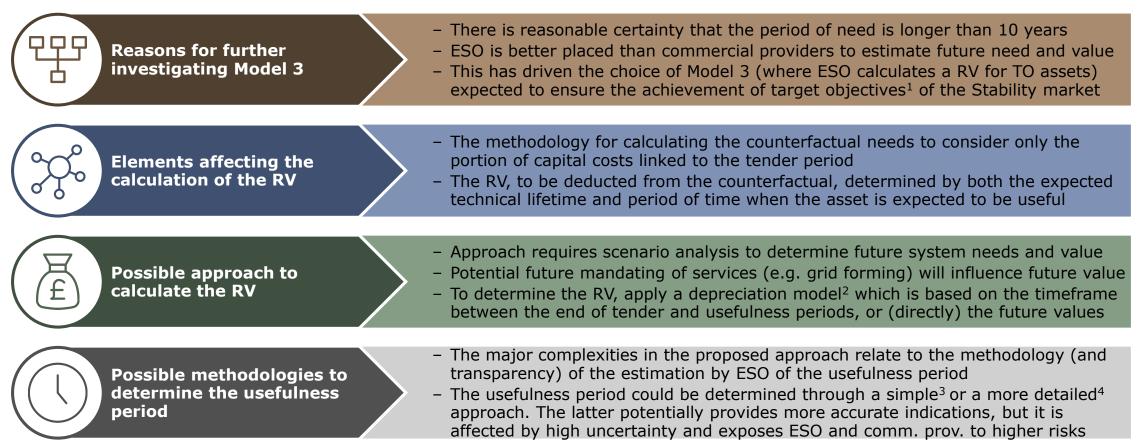
1.a How is depreciation of TO assets assessed in a competitive market?



SUMMARY OF FINAL CONSIDERATION FOR DEPRECIATION OF TO ASSETS

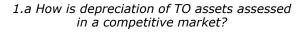
# The (potential) adoption of Model 3 would require additional effort by ESO to determine the usefulness period

### SUMMARY OF FINAL CONSIDERATIONS ON MODEL 3



Fair appraisal between to and commercial assets, customers paying when receiving the service, commercial assets not overpaid/underpaid; 2.Assuming asset tech. life longer than asset usefulness, TO WACC and a discount factor equal to 3.5% for the first 30 years and 3.0% afterwards; 3. Usefulness period estimated to be in between the end of tender and RAB periods; 4.
 Usefulness periods determined through estimation of stability needs, based on different scenario assumptions |TO: Transmission Owner; RV: Residual value
 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS







#### SHORTLIST OF MODELS FOR DEPRECIATION OF TO ASSETS

## The estimation of future requirements makes Model 3 and Model 6 viable alternatives to the pathfinder evaluation approach

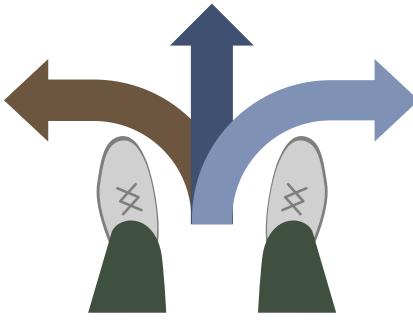
#### **1.** 'The Pathfinder evaluation'

- Model currently in use for Pathfinder, with 10 years contract duration
- Counterfactual might be overpriced (as does not consider the residual value of TO asset after tender period)
- However, a competitive ST market after the tender period could provide fair remuneration to commercial providers, in alternative to contracts extensions, avoiding paying for them multiple times

### 3. 'Fixed residual value for TOs'

ESO assumes a RV for TO counterfactual after tender period through:

- Simple approach: RV reflects usefulness period of TO asset, assumed as the midpoint between tender and RAB period
- Refined approach: based on ESO modelling, assuming different degrees of asset usefulness under scenarios of future stability requirements



#### 6. 'Pathfinder, but longer contracts'

- Applies Pathfinder model but envisages longer contract duration (e.g. 20 years)
- This to be more aligned with the usefulness period, expected to be longer than 10 years, but complex to estimate
- Requires a compromise between granting possibly too short contracts, risking to pay for assets multiple times if asset remains useful after tender period, and the risk of over-burdening future customers by offering contracts longer than then actual usefulness period



TO: Transmission Owner; ST: Short-Term; RV: Residual Value

### Agenda

1.	Background	3
2.	Work Package 1	6
3.	Work Package 2	14
	3.1 Depreciation of TO asset - development of model 3	15
	3.2 Participation of OFTOs and ICs	25
	3.3 Eligibility rules for expired RAB assets	41
4.	Next Steps	44
5.	Annex	46

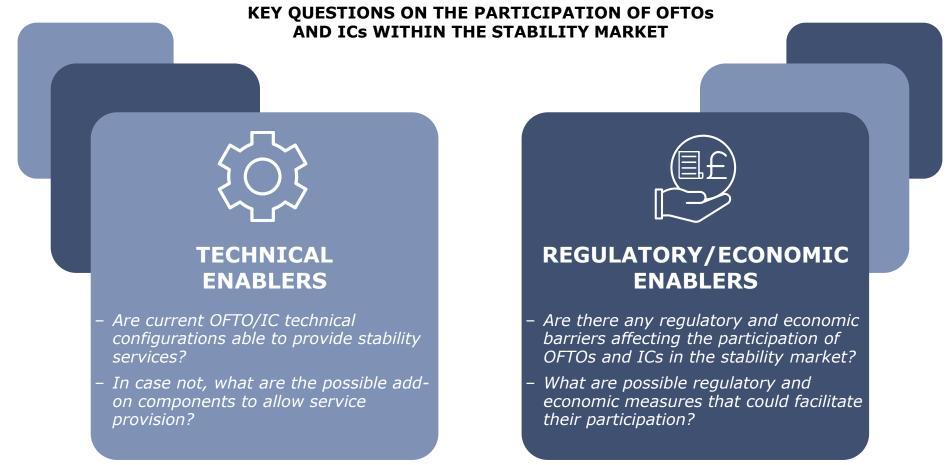






KEY ISSUES OF OFTOS AND INTERCONNECTORS

Involvement of OFTOs and ICs depends on their technical capability to provide stability and the resolution of possible regulatory/economic barriers





OFTO: Offshore Transmission Owner; IC: Interconnector





#### EQUIPMENT ENABLING STABILITIES FOR OFTOS/IC

## OFTOs and ICs are able to provide stability when equipped with specific kit, such as:



Voltage Source Converters (VSC) with algorithm for stability provision VSCs are a type of converter made with transistors (usually IGBTs) that can be turned on/off by a control action, allowing converter-based technologies such as HVDC cables to deliver electricity and provide grid services. A VSC equipped with a Grid Forming control algorithm can allow a HVDC cable to provide inertia, short circuit levels and dynamic control to the grid. For inertia provision, a flywheel can be added to deliver additional energy required for the inertia service.

Synchronous Condensers (SC) A synchronous condenser (SC) is an AC-driven synchronous motor able to spin freely without load, providing stability services such as inertia, short circuit levels and dynamic voltage control to the electrical grid. A flywheel can be added to the SC to provide additional inertia provision.

Storage (flywheels)

Flywheels are solid cylinders with large mass, spun at very high speed through a motor which converts electricity into kinetic energy. Kinetic energy can be released back to the system through the motor acting as a generator, converting flywheel spinning motion back into electricity. Flywheels can be used to release energy into the system, supporting inertia provision when coupled with VSCs or SCs.

OFTO: Offshore Transmission Owner; IC: Interconnector; HVDC: High-Voltage Direct Current; SCL: Short Circuit Levels; DVC: Dynamic Voltage Control; VSC: Voltage Source Converter; IGBT: Insulated-Gate Bipolar Transistor; SC: Synchronous Condenser 26 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

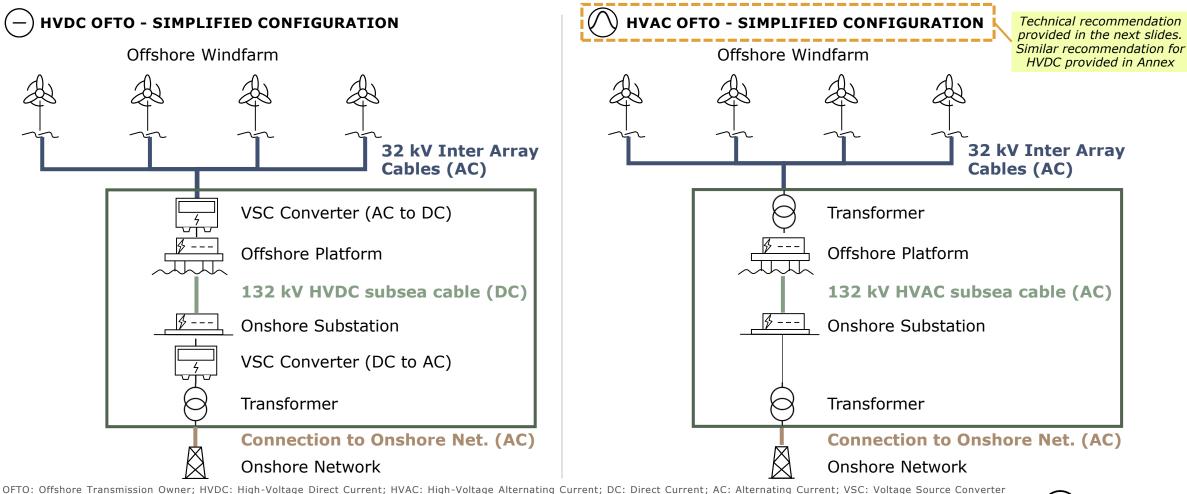






TYPICAL CONFIGURATIONS OF OFTOS

Typical OFTOs utilise either AC or DC connections, depending mainly on length of subsea cable (DC typically for long distance applications)





27 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Perimeter of OFTO's ownership





POSSIBLE CONFIGURATIONS AND STABILITY PROVISION FOR HVAC OFTOS

# HVAC OFTOs would require to install a VSC (with dedicated algorithm for stability) or a synchronous condenser to provide stability

### $\mathcal{N}$ HVAC OFTOS – POSSIBLE CONFIGURATIONS AND STABILITY PROVISION

			Entities providing stability services				
	Additional Model description		🔊 Inertia		SCL	DVC	
	None (as-is model)	OFTO not equipped with VSC. Windfarm can provide stability if equipped with grid-forming converters	Frequency reg.	Energy	æ	<i>A</i>	
+ <i>Storage</i>		OFTO equipped with a VSC converter and algorithm to provide stability. Also windfarm able to provide stability <sup>2</sup>		Å			
VSC/VSC+Storage		As per previous model, with the addition of a storage (flywheel) and related converter to enable the OFTO to provide energy for inertia					
SC/SC+Storage	<b>■</b>	OFTO equipped with a Synchronous Condenser, enabling it to provide stability. Also windfarm able to provide stability <sup>2</sup>		SC can provide inertia even without			
SC/SC+	<b>+</b>	As per previous model, with the addition of a storage (flywheel) to enable the SC to provide extra inertia					
	1. Compared to as-is conf Short Circuit Levels: DVC	- "iguration described in previous slide; 2. If equip Dynamic Voltage Control; VSC; Voltage Source	ped with grid-forming of Converter: SC: Synchr	converters   OFTO: Offs onous Condenser	hore Transmission Owner; HVAC: High-Voltage A	Iternating Current; SCL:	

VSC with algorithm

for stability

Synchronous

Condenser

Storage (flywheel

and relate

Potentially

Short Circuit Levels; DVC: Dynamic Voltage Control; VSC: Voltage Source Converter; SC: Synchronous Condenser 28 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II – FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QHESTIONS

None

Offshore

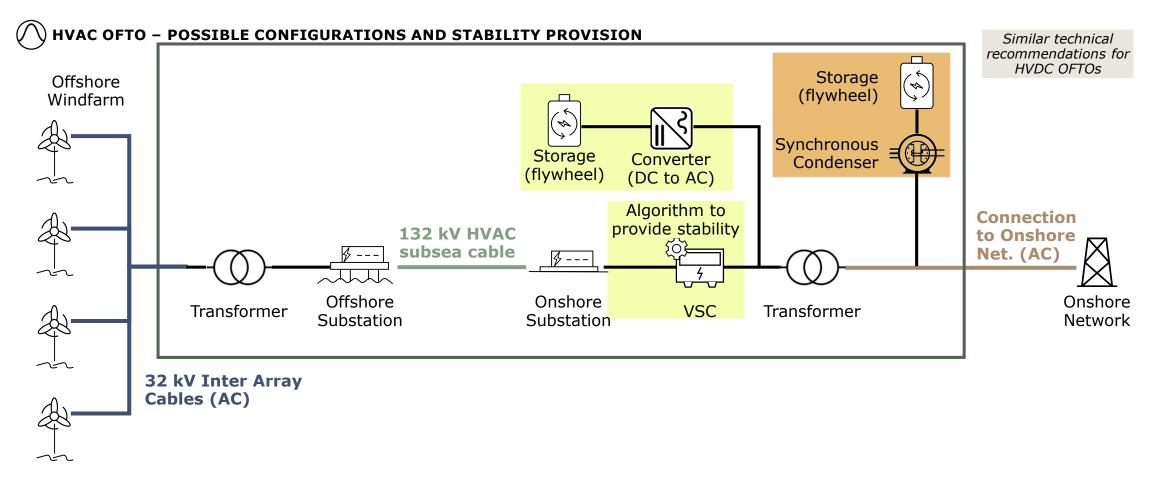






CONFIGURATION FOR HVDC OFTOS FOR STABILITY PROVISION

# Storage and synchronous condensers could be connected in parallel with AC OFTOs, with the VSC (with algorithm for stability) in series



OFTO: Offshore Transmission Owner; HVDC: High-Voltage Direct Current; HVAC: High-Voltage Alternating Current; VSC: Voltage Source Converter; SC: Synchronous Converter

Option SC/SC+Storage

29 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Legend

Perimeter of OFTO's ownership

ip Additional components for stability:

Option VSC/VSC+Storage





EXISTING REGULATORY REGIMES FOR OFTOS

# OFTOs can be developed under either `generator-led' or `OFTO-led' approach, where the `generator-led' is the only route followed to date

	EXISTING REGIME MODELS FOR OFTOS					
Adopted by all OFTOs so far	Generator-led	ر المحالي OFTO-led				
Responsibi- lities	<ul> <li>The wind developer is responsible for constructing the offshore transmission system</li> <li>The OFTO is responsible for operating and maintaining the asset</li> </ul>	<ul> <li>The OFTO is responsible for the construction, operation and maintenance of the asset</li> </ul>				
Awarding process	<ul> <li>Wind developer designs and constructs the offshore transmission system</li> <li>Ofgem initiates the competitive tender process, where offshore transmission assets are transferred from the wind developer to the OFTO and a licence is granted to the OFTO entities</li> </ul>	<ul> <li>Two options:</li> <li><i>Early OFTO Build</i>: once wind dev. obtains the connection offer, Ofgem initiates the competitive tender where OFTO bids its approach to aspects of preliminary works, consenting, design, procurement, financing, construction, operation, maintenance and decommissioning of transmission assets and costs associated with these activities</li> <li><i>Late OFTO Build</i>: wind dev. undertakes preliminary works, consenting, and high-level design of the transmission assets. Ofgem then initiates the competitive tender where OFTO bids its approach to procurement, financing, construction, operation, maintenance and decommissioning of transmission assets and the costs associated with these activities</li> </ul>				
E Remunera-	<ul> <li>Provided by NETSO and based on the Tender Revenue Stream (TRS),</li> <li>In case the wind developer requests the OFTO for an incremental inv transmission capacity, the NETSO can increase the TRS to recover su</li> </ul>	estments (up to 20% of original investment costs) to install additional				
Availability conditions	<ul> <li>OFTOs are incentivized to maintain availability above 98% (upper rev applied, in case availability reaches lower levels (lower revenue effective)</li> </ul>	t – up to -10% of annual revenues)				

Source: Ofgem | OFTO: Offshore Transmission Owner; NETSO: National Electricity Transmission System Operator; TRS: Tender Revenue Stream







REGULATORY/ECONOMIC CONSIDERATIONS FOR OFTOS

## Potential participation of OFTOs in stability provision raises several open points

Topics	Areas	Considerations
<ol> <li>Overlap of OFTO and wind dev.'s operations</li> </ol>	Technical aspects	<ul> <li>Both windfarms and OFTOs would be able to provide stability: which entity has priority to provide the service? Does the provision of stability by wind farm/OFTO have negative implications on the quality of their services (i.e. generating and injecting energy to the grid)?</li> </ul>
<ol> <li>Recovery of investment for stability retrofit</li> </ol>	Regulatory framework	<ul> <li>Current regulation allows OFTOs to invest up to 20% of original investment costs (when asked by wind developer) to increase transmission capacity in return for a revised (increased) TRS. Existing OFTOs not able to recover costs of investing in additional equipment (e.g. VSCs, SCs, flywheels) for stability service provision.</li> <li>Also, as the TRS is regulated, there is an open question on how stability revenues (e.g. ST) would be treated</li> </ul>
<ol> <li>Incentives for wind farm to invest in stability</li> </ol>	G Costs-benefits	<ul> <li>Under the generator-led regime, there are no incentives for the wind developer (who builds and then sells the assets) to invest in equipment for stability to be installed in the OFTO.</li> <li>Adding stability service capabilities will increase project costs, which will initially be financed by the windfarm developer. Additional capital and financing costs will need to be appropriately reflected in the transfer value.</li> </ul>
4. Impact on OFTO's risk profile	Costs-benefits	<ul> <li>Main goal of OFTOs is to maintain the availability target in order to capture the contracted TRS.</li> <li>As per its business model, OFTO is considered a low risk business. The addition of stability service provision within OFTO's activities could increase its risks profile, potentially impacting TRS requirements.</li> </ul>
<ol> <li>Impact of stability provision on wind developers</li> </ol>	Regulatory framework	<ul> <li>In case the provision of stability services by the OFTO has impacts on the windfarm business model (e.g. alters generation to support inertia provision), this would require complementary commercial arrangements to define compensation for the wind developer.</li> </ul>
6. OFTOs owning storage	Regulatory framework	<ul> <li>As per the current regulatory framework, it is not clear if OFTOs are allowed to own storage assets to provide grid services.</li> </ul>
7. Applicability on MPI	ঠি Technical aspects/ ্রি, Reg. framework/ এঁ Costs-benefits	<ul> <li>Specific case of Multi-Purposes Interconnectors (MPIs) have not been considered. Some of the considerations relevant for the stand-alone OFTOs and ICs<sup>1</sup> will be relevant.</li> </ul>

1. Illustrated in the IC's section | OFTO: Offshore Transmission Owner; HVAC: High-Voltage Alternating Current; TRS: Tender Revenue Stream; VSC: Voltage Source Converter; SC: Synchronous Condenser; NETSO: National Electricity Transmission System Operator; ST: Short-Term

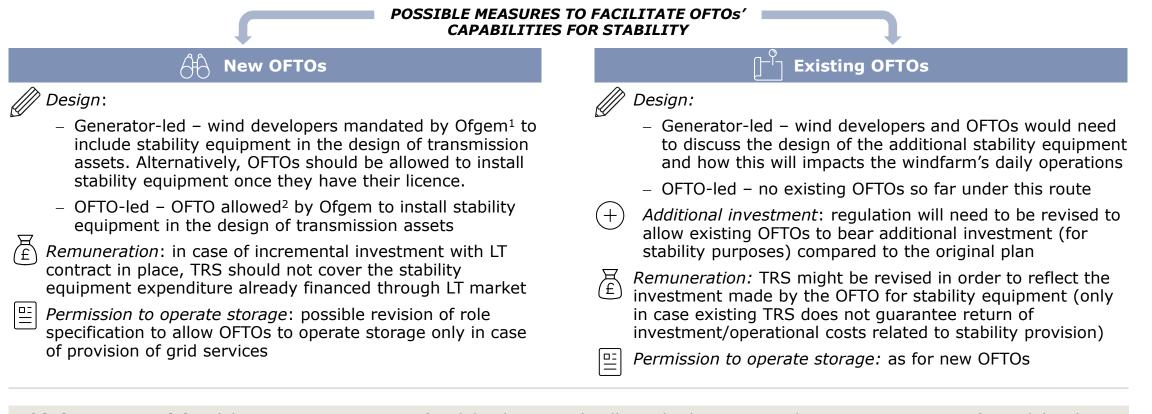
31 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS





POSSIBLE MEASURES TO FACILITATE OFTOS' CAPABILITIES FOR STABILITY

# Possible measures can be applied to allow OFTOs to provide stability. As an alternative, a third-party operator connected to the same bay could do it



**Third-party provision** (alternative to provision of stability by OFTOs): allows third-party providers to connect assets for stability (e.g. SC, storage) to the same connection bay of the OFTO, effectively operating as a separate commercial provider for stability<sup>3</sup>

1. In case Ofgem consider necessary the provision of stability in specific areas; 2. But not forced ; 3. Condition that stability operations must not interfere with the normal operation of the windfarm | OFTO: Offshore Transmission Owner; TO: Transmission Owner; TRS: Tender Revenue Stream; VSC: Voltage Source Converter

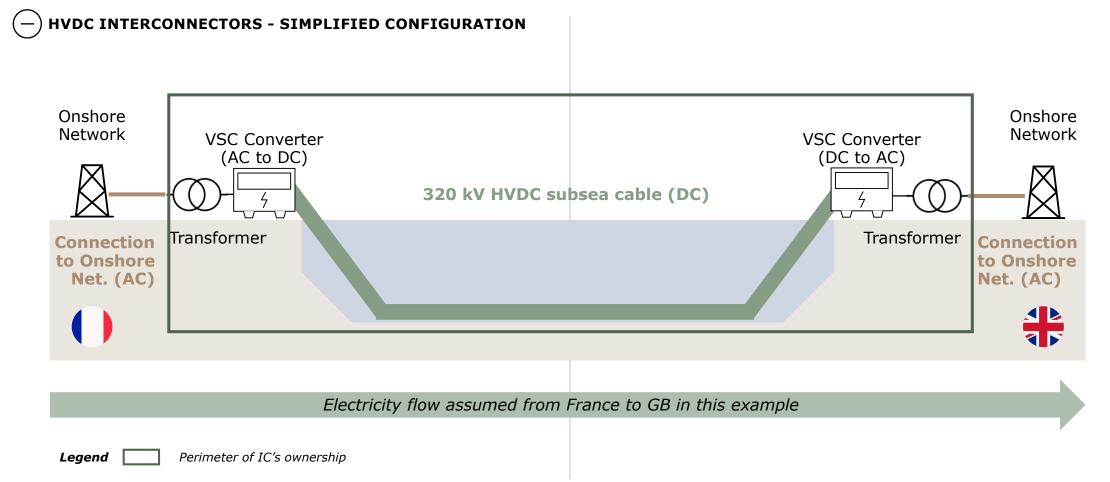






TYPICAL CONFIGURATIONS OF INTERCONNECTORS

# Typical Interconnectors rely on DC cables, allowing flows of electricity between GB and other overseas countries



HVDC: High-Voltage Direct Current; IC: Interconnector; AC: Alternating Current; DC: Direct Current







Storage (flywheel

converter

and related

POSSIBLE CONFIGURATIONS AND STABILITY PROVISION FOR HVDC IC

# IC would be able to provide stability by equipping VSC with a dedicated algorithm or through a synchronous condenser

### -) HVDC INTERCONNECTORS – POSSIBLE CONFIGURATIONS AND STABILITY PROVISION

Ŭ		Entities providing stability services				
Additional components <sup>1</sup>	Model description	🚯 Ine	rtia	<b>∑</b> P SCL		
None (as-is model)	Interconnector equipped with VSC but no algorithm to provide stability. Overseas generator might be able to provide stability	Frequency reg.	Energy A	Ş	Ş	
	VSC provided with an algorithm to deliver stability services. Also overseas generator could able to provide stability	FF/4	$\mathbf{A}$			
	As per previous model, with the addition of a storage (flywheel), and related converter, to enable the IC to provide energy for inertia		Æ/\$			
	IC equipped with a Synchronous Condenser, enabling it to provide stability. Also overseas generator could able to provide stability	FF/\$	SC can provide inertia even without injecting energy			
	As per previous model, with the addition of a storage (flywheel) to enable the SC to provide extra inertia	H-14	EF14			

VSC algorithm to

provide stability

Synchronous

Condenser

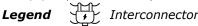
Potentially

34 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

 $(\mathbf{X})$ 

None

Overseas

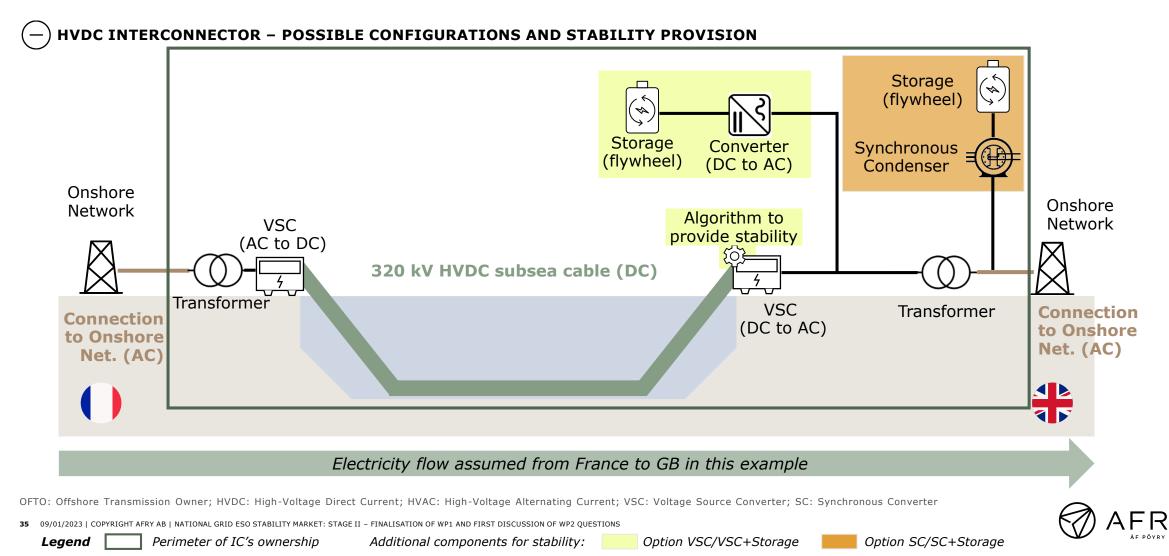






CONFIGURATION FOR HVDC OFTOS FOR STABILITY PROVISION

# Storage and synchronous condenser components could be connected in parallel with IC, while algorithm for stability is upgraded on existing VSC

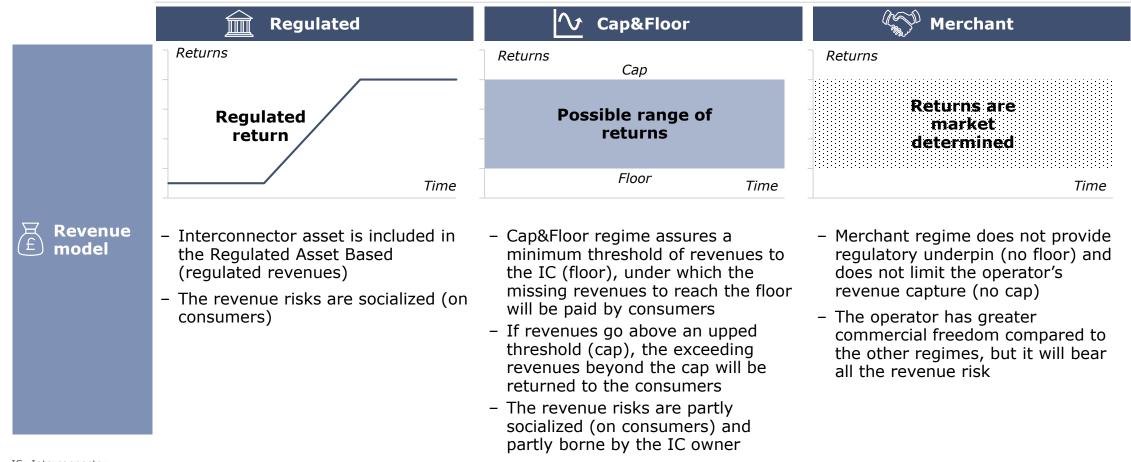






#### CURRENT REGULATORY FRAMEWORK FOR INTERCONNECTORS

# Regulatory framework in GB allows interconnectors to operate as regulated, semi-regulated (Cap&Floor) or fully merchant assets



### EXISTING REGIME MODELS FOR INTERCONNECTORS

IC: Interconnector







#### REGULATORY/ECONOMIC CONSIDERATIONS FOR ICS

### Potential participation of ICs in stability provision raises several open points

Topics	Areas	Considerations
<ol> <li>Limited incentives to capture additional value</li> </ol>	Costs-benefits	<ul> <li>Within overseas markets, ICs are generally treated as part of the onshore TSOs' regulated assets<sup>1</sup>.</li> <li>As the revenue accruing to the connected country is likely to be regulated/fixed, there might be limited incentives for an IC to provide stability services as well.</li> </ul>
2. Implications on connected countries	Regulatory framework	<ul> <li>Project costs/revenues are typically allocated between the two connected markets (often 50:50, but this is not necessarily the case). In case of additional costs to provide stability to GB, how will the counterparty regulator view this (in case of no/limited benefits to its market)? Should the counterparty regulator also be involved for regulatory approvals?</li> <li>Also, where service provision affects the connected market as well, there is need to consider energy/imbalance implications of service provision on either market. This implies the potential need for trilateral agreements between IC and foreign markets.</li> </ul>
<ol> <li>Recovery of investment for stability retrofit</li> </ol>	Regulatory framework	<ul> <li>For existing ICs under regulated and cap &amp; floor, in case of financing and installation of equipment for stability, the cap &amp; floor thresholds would need to be revised to reflect extra costs for such equipment. At the moment, regulation does not specify how additional costs (e.g. for retrofitting) may be treated under regulated/cap &amp; floor regimes.</li> </ul>
4. Impact of ICs on stability service requirement	Technical aspects	<ul> <li>While ICs may be helpful as sources of stability provision, there is also the need to consider implications of installing additional ICs and of geographic clustering of ICs (e.g. south-east, east coast) on service requirements – do excess of ICs connected to a region of the grid increase needs for stability (e.g. local voltage issues).</li> <li>Consideration could be given to making stability capability mandatory for ICs, but the implications would need to be evaluated<sup>2</sup></li> </ul>
5. Applicability on MPI	্টি Technical aspects/ [=], Reg. framework/ এ্র্রি Costs-benefits	<ul> <li>Specific case of Multi-Purposes Interconnectors (MPIs) have not been considered. Some of the considerations relevant for the stand-alone OFTOs<sup>3</sup> and ICs will be relevant.</li> </ul>

1. With the exception of Ireland, where a Cap&Floor regime is also in place; 2. Germany mandate GFM capability on NeuConnect whilst GB don't; 3. Illustrated in the OFTO's section | TSO: Transmission System Operator; IC: Interconnector; MPI: Multi-Purpose Interconnectors



37 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS



Application of measure

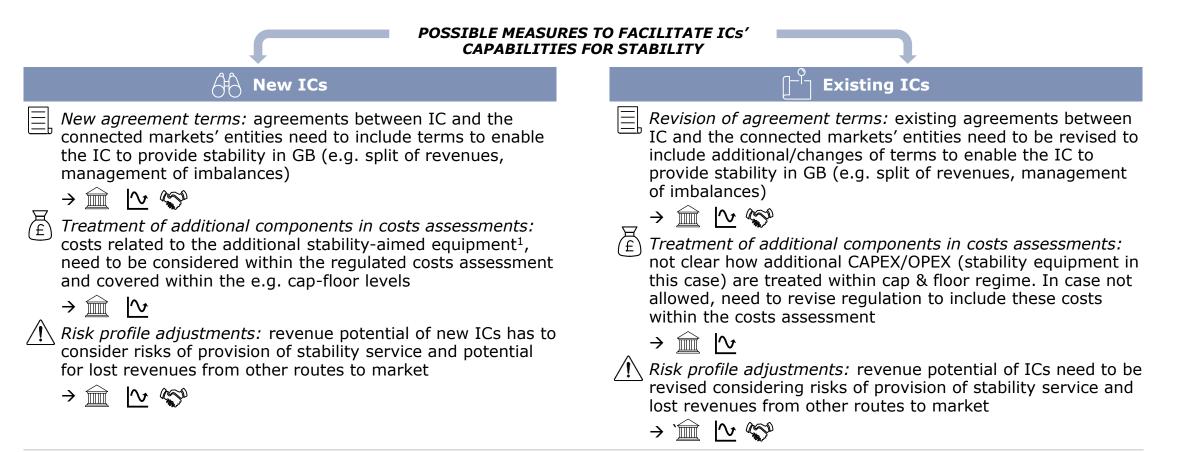
according to regimes:

Legend



POSSIBLE MEASURES TO FACILITATE IC CAPABILITIES FOR STABILITY

# Possible measures can be applied to enable IC provision, but required amendments may be considerable for existing cables



Third-party provision (alternative to provision of stability by ICs): allows third-party providers, similarly to what suggested for OFTOs

Merchant

1. e.g. VSC algorithm, Synchronous Condenser, Storage (flywheel) | IC: Interconnector; VSC: Voltage Source Converters; OFTO: Offshore Transmission Owner 38 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Cap&Floor

Regulated

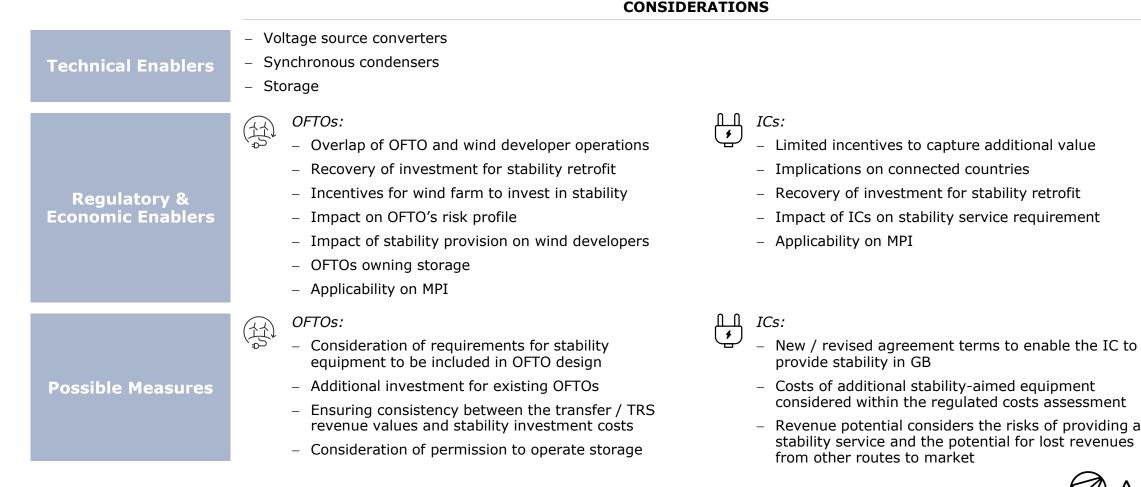






#### SUMMARY

## OFTOs and ICs can provide stability, but there are technical, regulatory and economical challenges to consider



### Agenda

1.	Bac	kground	3
2.	Wor	6	
3.	Wor	14	
	3.1	Depreciation of TO asset - development of model 3	15
	3.2	Participation of OFTOs and ICs	25
	3.3	Eligibility rules for expired RAB assets	41
4.	Nex	t Steps	44
5.	Ann	ex	46

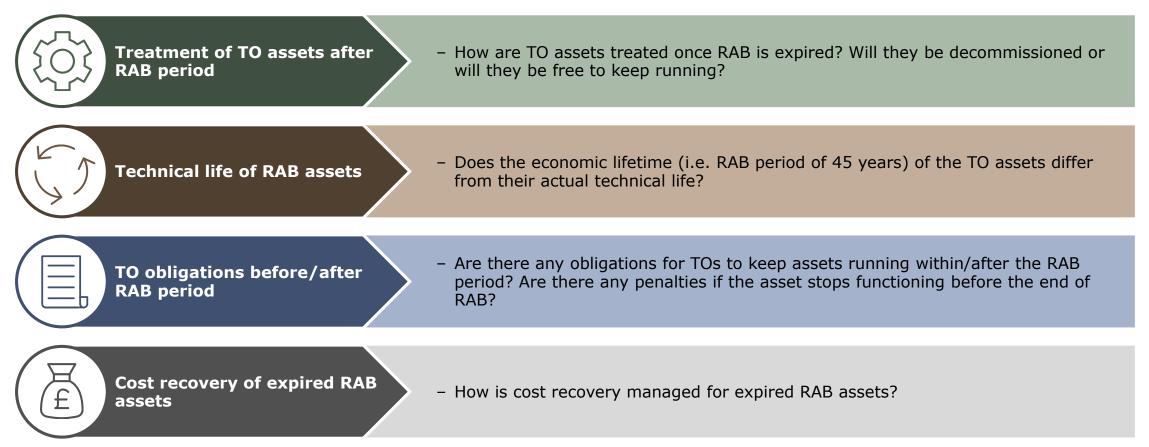




KEY ISSUES OF EXPIRED RAB ASSETS

# The possible involvement of expired RAB assets within the stability market raises several open points

### KEY QUESTIONS ON THE PARTICIPATION OF EXPIRED RAB ASSETS WITHIN THE STABILITY MARKET



TO: Transmission Owner; RAB: Regulated Asset Base

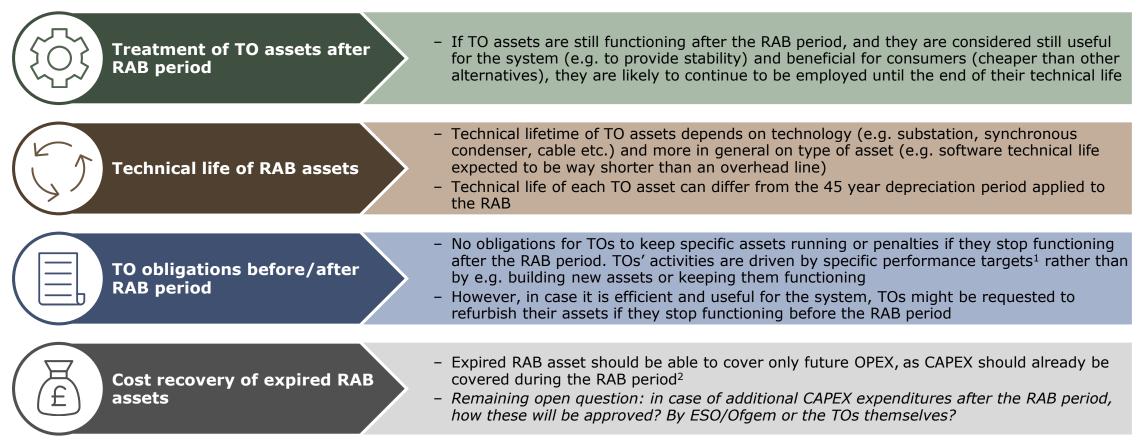




EMPLOYMENT OF EXPIRED RAB ASSETS

## 'Expired RAB assets' are not expected to be eligible for contractual payment via stability markets

### CONSIDERATION ON EXPIRED RAB ASSETS



1. e.g. flowing electricity through transmission lines, maintaining security of the system; 2. In case no additional CAPEX needed after the RAB period | TO: Transmission Owner; RAB: Regulated Asset Base

42 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II - FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

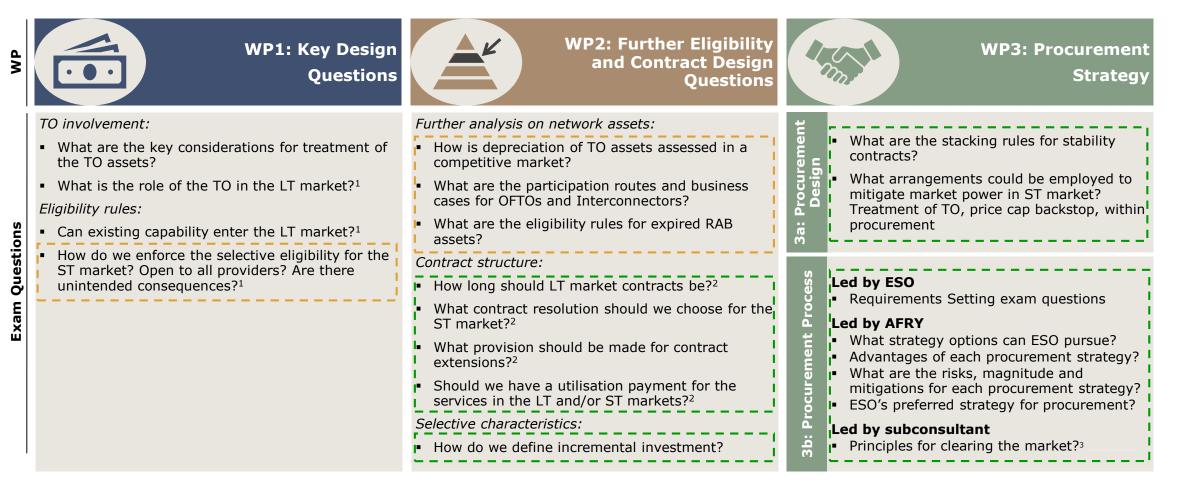
### Agenda

1.	Background	3
2.	Work Package 1	6
3.	Work Package 2	14
4.	Next Steps	44
5.	Annex	46



#### NEXT STEPS

## The next steps are to address the remaining WP2 exam questions, plus the WP3 exam questions



1. Moved from WP2 to WP1; 2. Moved from WP1 to WP2 3. Not part of original scope | TO: Transmission Owner; LT: Long-Term; ST: Short-Term;



44 09/01/2023 | COPYRIGHT AFRY AB | NATIONAL GRID ESO STABILITY MARKET: STAGE II – FINALISATION OF WP1 AND FIRST DISCUSSION OF WP2 QUESTIONS

Legend [Covered today ] \_ Upcoming \_ I

