Presentation to the industry

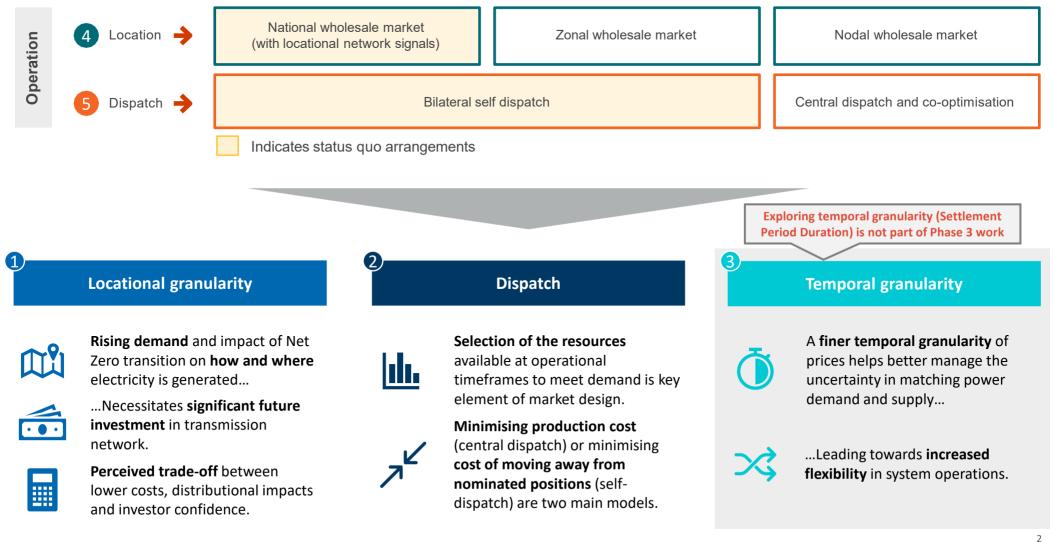
Operation market design: Dispatch and Location

Industry Workshop

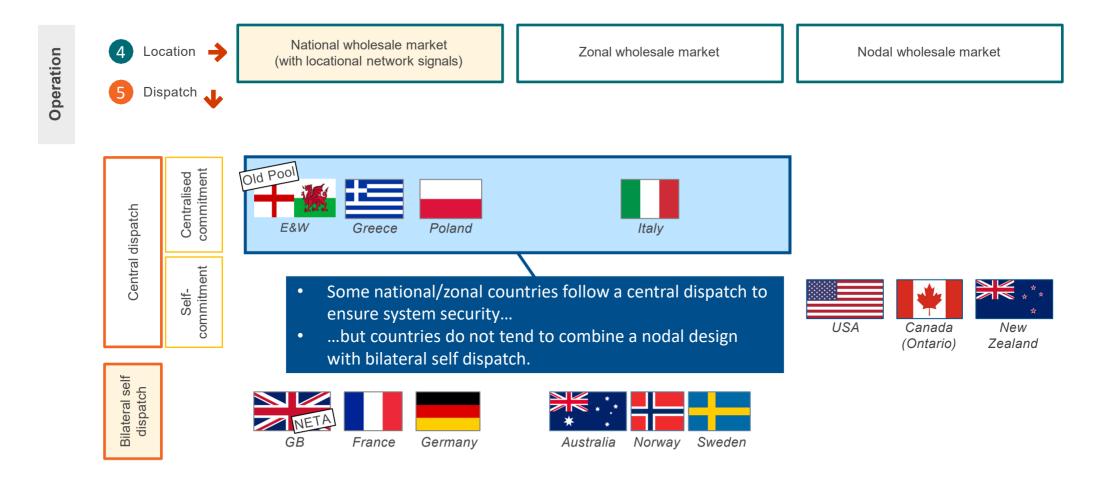


17 January 2022

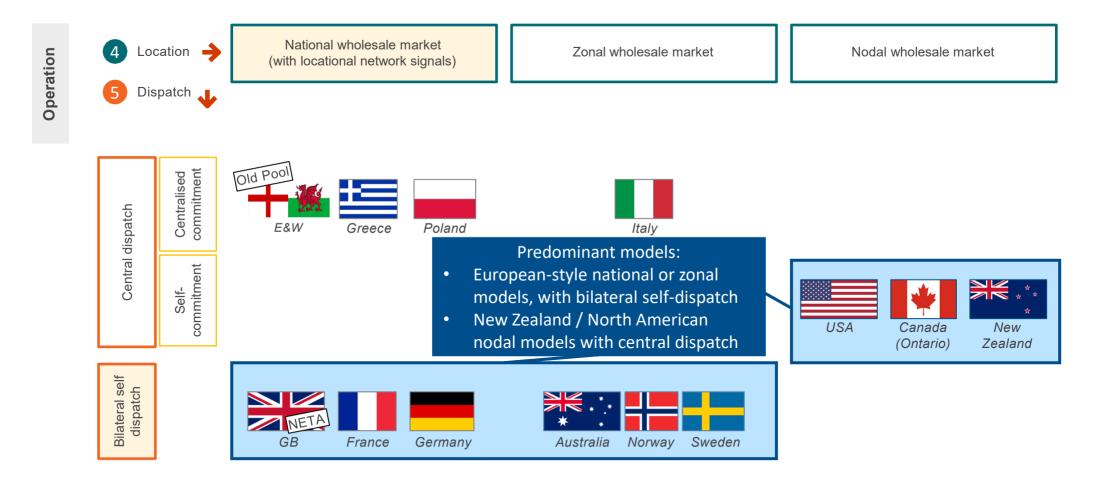
Operation options consider the real-time interaction of demand and supply, varying the centralisation of dispatch and granularity of price signals



Countries take different approaches to incentivising assets to locate and dispatch efficiently, and some combinations are more common than others



Countries take different approaches to incentivising assets to locate and dispatch efficiently, and some combinations are more common than others





Phase 2 analysis identified that central dispatch is best only considered for shortlisting alongside nodal prices, and not independently

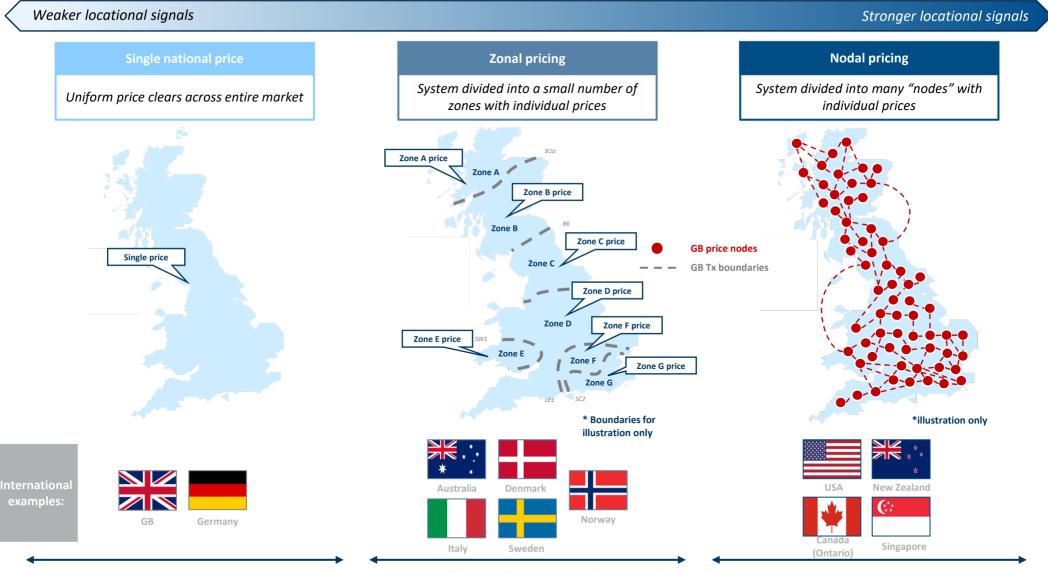




Location element



Market designs with a larger volume of geographically differentiated prices tend to provide stronger locational signals to resources



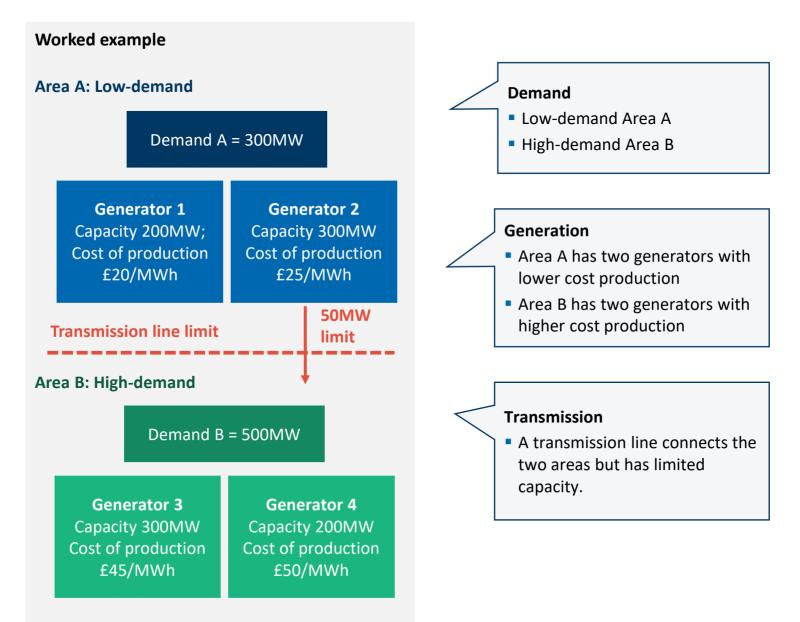
No location in wholesale energy price

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Zones typically cover large geographic areas, but wholesale energy price derived taking account of transmission between zones

Nodal wholesale energy price

We set out a stylised example to illustrate the difference between locational market designs

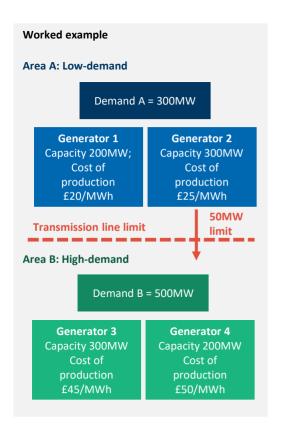


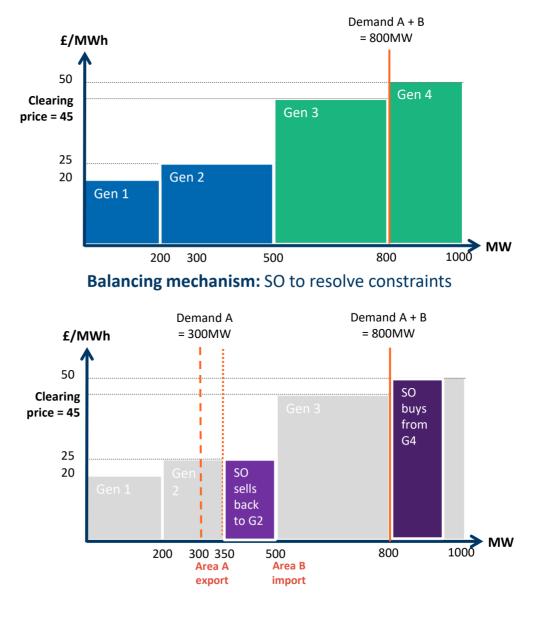


Note: We assume (arguably conservatively) that generators only bid at respective marginal costs production. Transmission losses are not included, for simplicity.

In a **national market**, the wholesale market is cleared without considering constraints; these are then settled in the balancing mechanism

Wholesale market: clears without considering constraints

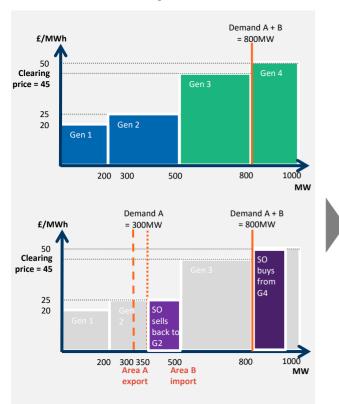




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Lower marginal cost of production generators have the potential to earn considerable infra-marginal rent, together with congestion payments

Dispatch

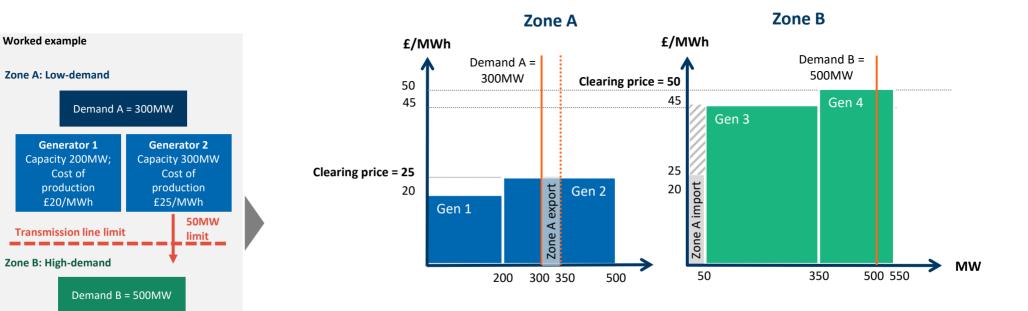


CONSULTING

£/MWh Gen 1 Gen 2 Gen 3 revenue revenue revenue Clearing price = 45 £9.000 £13.500 £13,500 Generator revenues: £36.000 Wholesale Paid by consumers market 1000 MW 200 500 800 £/MWh Gen 4 revenue 50 £7,500 Clearing price = 45 Gen 2 Generator revenues: buys back £3,750 **Balancing** 25 Paid by the SO and -£3,750 mechanism recovered by consumers MW 200 350 500 800 950 Gen 4 £/MWh Gen 1 Gen 2 Gen 3 revenue 50 revenue revenue revenue £7,500 **Generator revenues** Clearing price = 45 £13,500 £9,000 £9,750 (i.e. total cost to consumers): £39,750 Net financial 25 flows 200MW 300MW 150MW 150MW MW 10 200 350 500 800 950

Financial flows

In a **zonal market**, the wholesale market is cleared separately in each zone, thereby accounting for constraints across zones



Wholesale market: separate zonal clearing prices

No balancing action required in this case to resolve congestion



Generator 3

Capacity 300MW

Cost of

production

£45/MWh

Generator 4 Capacity 200MW

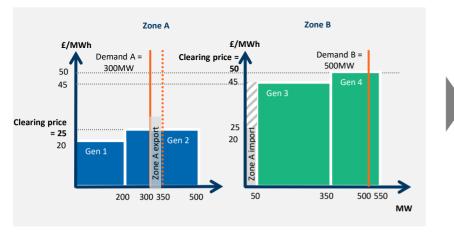
Cost of

production

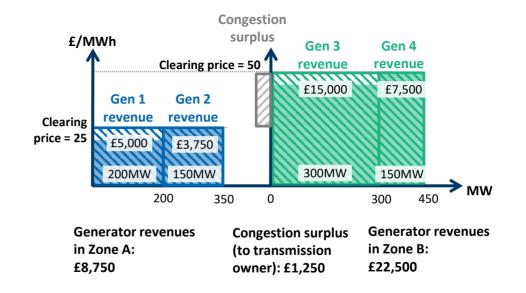
£50/MWh

Separate clearing prices in each zone limits infra-marginal rent for the lower cost of production generator in each zone

Dispatch



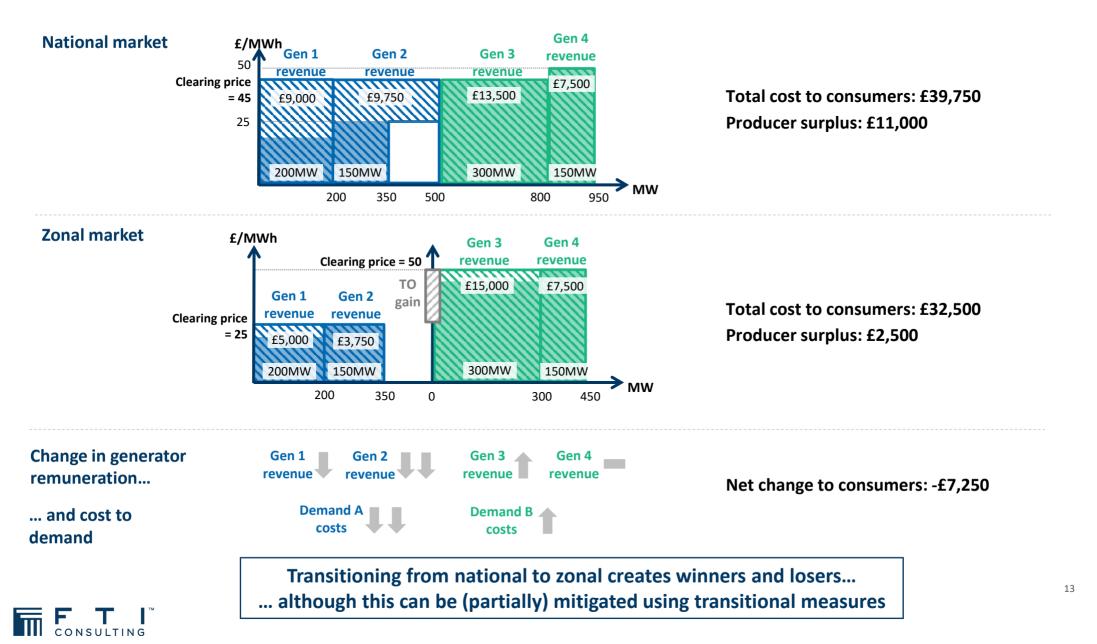
Financial flows



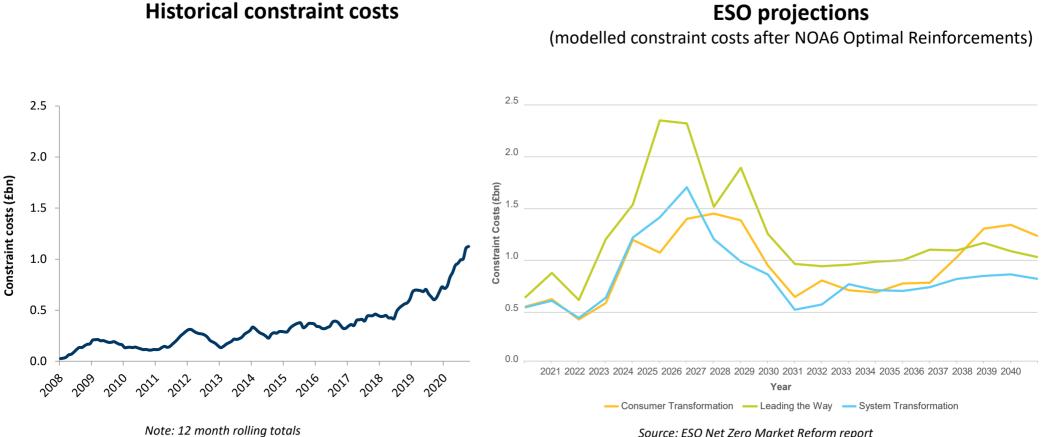
Total cost to consumers: £32,500 Total cost to consumers assuming congestion rent returned to consumers: £31,250



In this worked example, the zonal market results in a lower cost to consumers by reducing infra-marginal rent as well as avoiding "constrained-off" payments



The GB market design, with a national market design, has been experiencing growing constraint costs and is expected to increase further

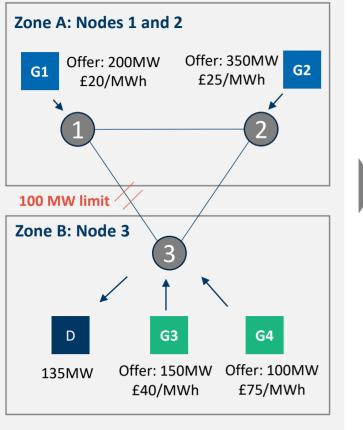


Source: ESO MBSS data, FTI analysis

Source: ESO Net Zero Market Reform report

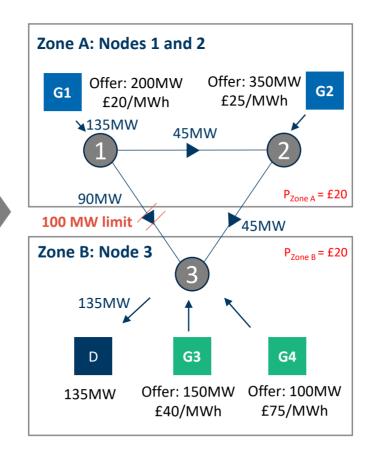
A nodal market considers a much more granular system than a zonal market where the value at each node accounts for the impact of losses and congestion

Consider a "three-node" worked example



Assume equal reactance an resistance on each line

Dispatch: in a low demand scenario, demand can be served wholly from Gen 1



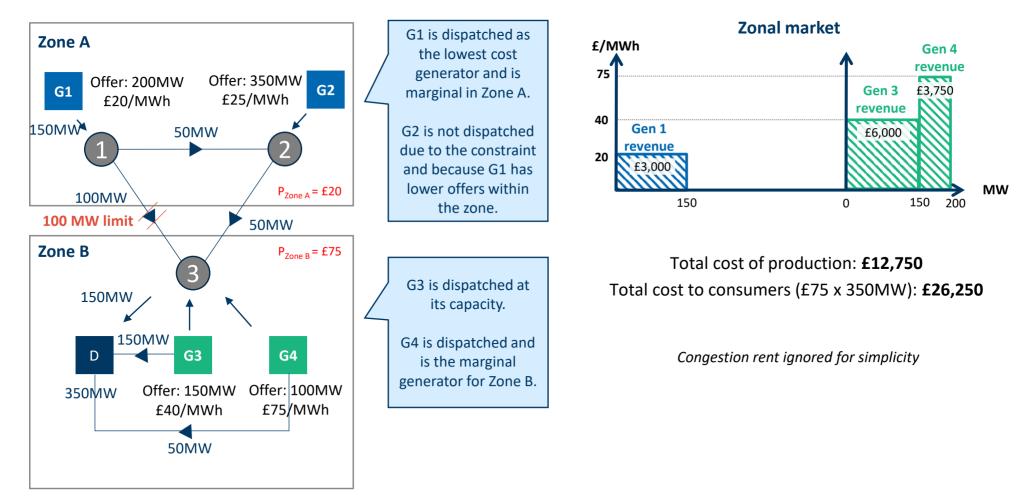
Outcomes

- Electricity flows following the path of least resistance ("Kirchoff's law").
- G1, being the lowest cost generator, generates 135MW.
 90MW flows along Line 1-3, and 45MW flows on a parallel path Line 1-2-3.
- Only half of power generated flows on Line 1-2-3 as it has twice the resistance.
- The price is £20 at all three nodes.
- Cost to load is £20/MWh x 135MW = £2,700.
- Same dispatch outcomes apply whether in a zonal or nodal market.

We consider a high demand scenario to show the dispatch outcomes when there is a constraint binding in a **zonal market**

Financial flows

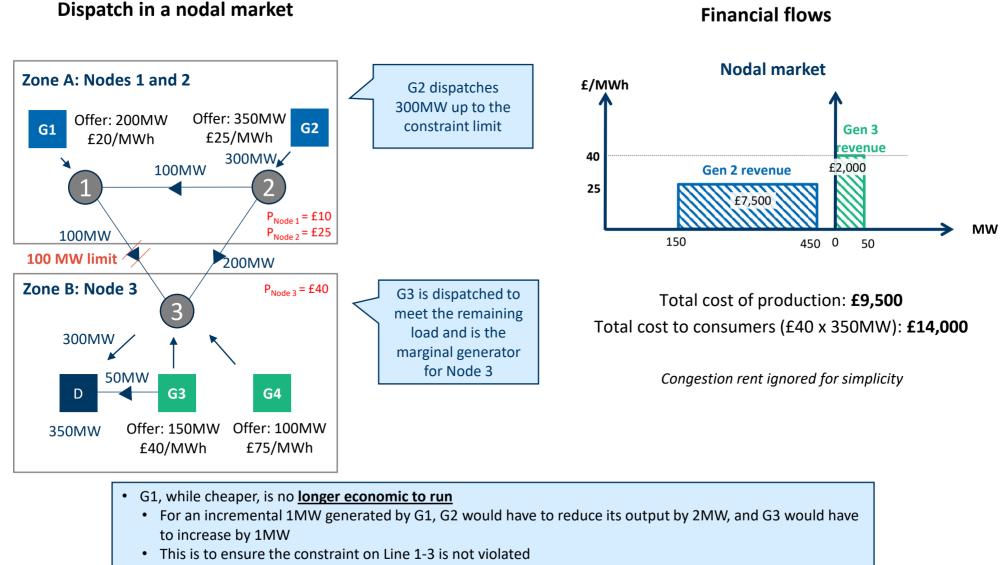
Dispatch in a zonal market



Note: demand is now 350MW



A **nodal market** considers constraints and the resources at each node, to optimise dispatch to meet load at lowest production cost



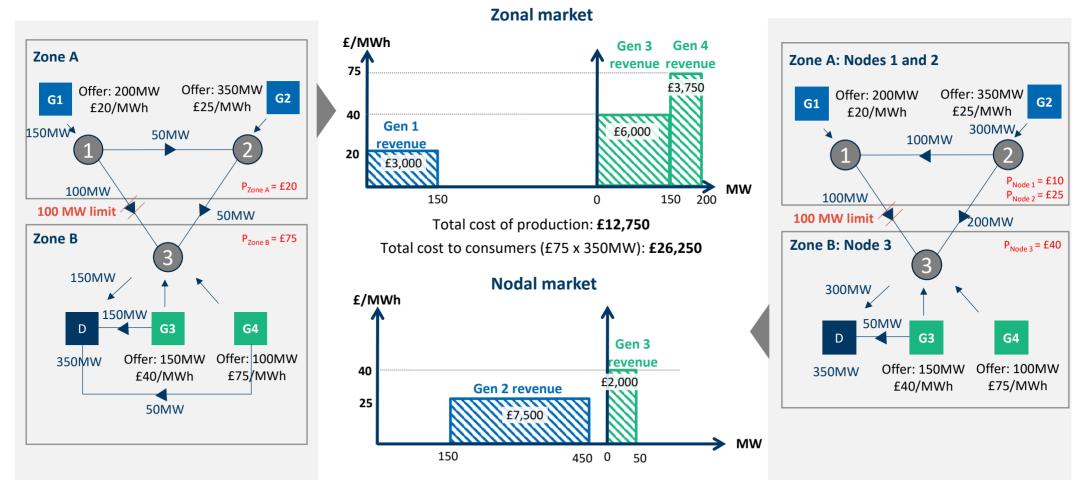
• Incremental cost from dispatching 1MW from G1 = (£20 x 1MW) - (£25 x 2MW) + (£40 x 1MW) = £10

Using the same worked example, a zonal market can lead to suboptimal dispatch and a much higher cost to consumers

Dispatch: zonal market

Financial flows: zonal vs nodal

Dispatch: nodal market

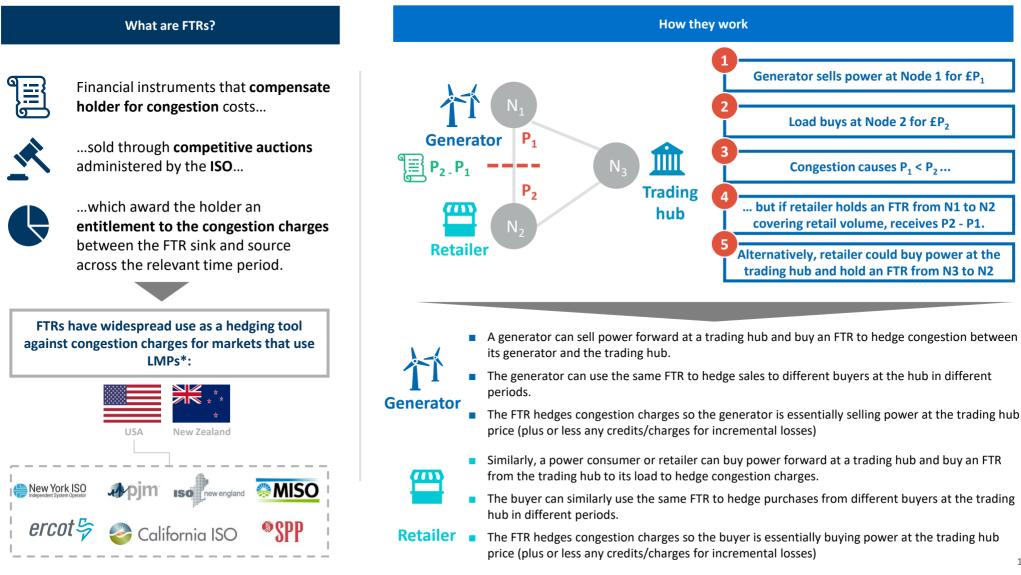


Total cost of production: **£9,500** Total cost to consumers (£40 x 350MW): **£14,000**



Congestion rent ignored for simplicity

Volatility of earnings in an LMP market can be reduced by utilising Financial Transmission Rights as a hedge against congestion costs



*In developing the future market, participants can be grandfathered an FTR to mitigate or manage risks they might be exposed to as a consequence of transition (e.g. FTRs can be allocated to retailers on the basis of the existing contracts (present in PJM))

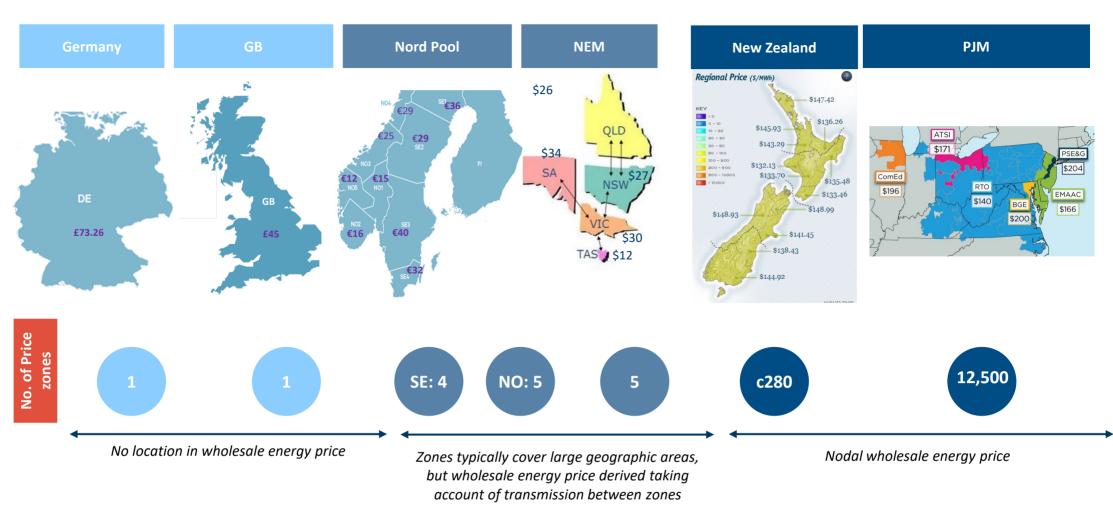
SULTING

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International experience of market design shows how national, zonal and nodal markets differ in the number of wholesale prices formed

Weaker locational signals

Stronger locational signals



Locational design issues are contentious as change will lead to winners and losers. Many pros and cons of each option have been hypothesised...

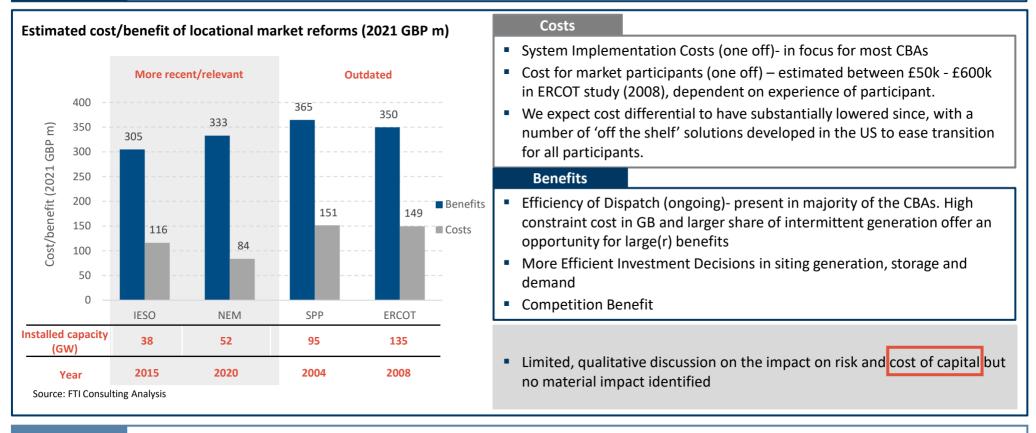
Single national price	Zonal pricing	Nodal pricing
 Reduces complexity for market participants makes bilateral trading easier Concentrates market liquidity fosters price discovery Consumer equity – all pay same price 	 Reflects impact of pre-defined congestion boundaries in wholesale price Intra-zonal congestion resolved by market – creates some congestion rents Zonal investment signals Zonal price signal for price responsive demand 	 Accurately reflects marginal cost of consumption at each location taking losses and transmission constraints. better price signals regarding local grid conditions, enabling the SO to dispatch the lowest-cost plant provides efficient price signal for price responsive demand, distributed generation, and storage resources No constraint payments and congestion rent surplus created – lower consumer costs
 Welfare transfers from generality of customers to constrained-off generators No locational investment signal use of locational Tx charges is contentious (due to volatility and unpredictability) and creates regulatory risks Increase transmission investment needs Limited time for SO to resolve congestion means despatch less efficient; Incorrect price signal for price responsive demand, distributed generation and storage raises costs and may undermine reliability 	 Losses not reflected in wholesale price Congestion boundaries static – may need to evolve over time to reflect evolution of system Intra-zonal congestion still resolved though redispatch Perceived unfairness - consumer wholesale prices varies depending on location 	 Increases complexity, price volatility and reduces liquidity which adversely impact on investor sentiment Increases market power of some market players Perceived unfairness - consumer wholesale prices varies depending on location Very significant reform which could also complicate other reforms

...and we will discuss shortly if there any other pros and cons.

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Moving towards greater granularity creates certain cost but benefits outweigh the cost in all studies and jurisdictions

Key issue Does a transition from a national/zonal market design, to a nodal market design, carry high implementation and disruption costs?



• The estimates are influenced by market structure/arrangement, the level of congestion, variation in generation mix

Key insights • The quantified costs are predominately one off, and some elements are difficult to estimate but..

... benefits outweigh the cost by factor 2-4 across all studies and jurisdictions

Sources: Benefits Case Assessment of the Market Renewal Project, IESO (2017); Costs and Benefits of Access Reform, AEMC (2020); Cost Benefit Study of Future Market Design, SPP (2009); Nodal Market Cost-Benefit Analysis, ERCOT (2008).

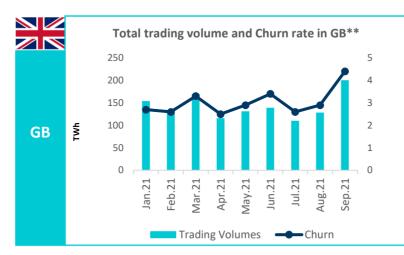


Transition from national to nodal market does not appear to introduce market liquidity challenges

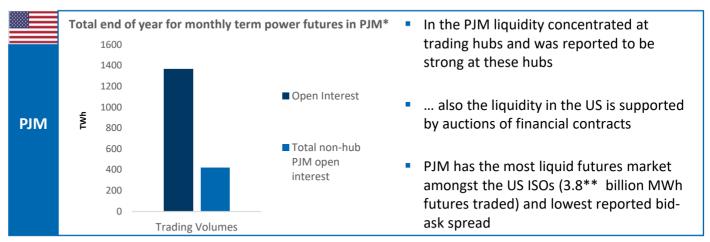
Key Issue: Market liquidity

Key Issue: Transition to a nodal market design, could reduce liquidity as the number of price nodes increases.

- Liquidity is so hard to measure, due to:
 - Absence of standard definition of liquidity,
 - contract market structure differs substantially between GB and USA/ NZ.
- CBAs examined that explicitly comment on liquidity indicate that
 - *"the introduction of LMP will not* lead to a deterioration of contract market liquidity" (NEM, Australia, 2020)
 - Increase "the overall liquidity and transparency of the Ontario market" (IESO, 2017)



- The majority of trades in GB are done over-the-counter (OTC).
- Typically, volume traded are 4 times demand (churn rate) and it is considered to be very liquid



Liquidity is hard to measure...



- Both USA and GB market are reported to be liquid
 - Absence of analysis would suggest that liquidity does not substantially change with the introduction of LMP.



The total end of year 2021 data for monthly term power futures provided by Nodal Exchange

** based on the data from the ICE and OTC Group Holdings

*** Ofgem – Wholesale market indicators

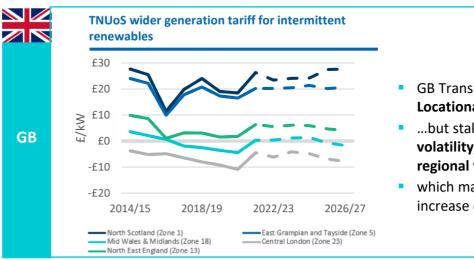
Transmission charges at the time of the network development

Key Issue: Transmission charge volatility

Key Issue: Transition to a nodal market design, could make Transmission charging less volatile and more predictable.

The level of Transmission charging together with **volatility and predictability** is influenced by:

- The need for the additional Network investment (to accommodate large volume of new low-carbon generation seeking connection)
- Cost recovery model and the way they are smeared across the customers



- GB Transmission charging (TNUoS) has a Locational & Residual element ...
- ...but stakeholder raised concerns with volatility, unpredictability and significant regional variations of TNUoS charges
- which may reduce investor confidence and increase cost of capital.
- Transmission cost allocation varies by region across the US but broadly are recovered via (i) load based access fees and (ii) usage charges.
- In general, transmission costs are not seen as a contentious issues as they are predominately levied on demand.
- New Zealand had a transmission charging regime based on peak demand...
- ...but regulator had concerns of excessive charges, and recently conducted a transmission charging review.
- Moving to a **beneficiary pays model** (although currently subjected to legal challenge).
- GB style TNUoS charging is complex and creates regulatory risks...

US

NZ

- Transmission charges still required in LMP markets (despite congestion rent recovery)...
-some markets smear broadly (e.g. USA), some seeking to adopt "beneficiary pays" model(NZ).
- Still quite contentious as cohorts of stakeholders seek to reduce share of overall costs.

Key insights

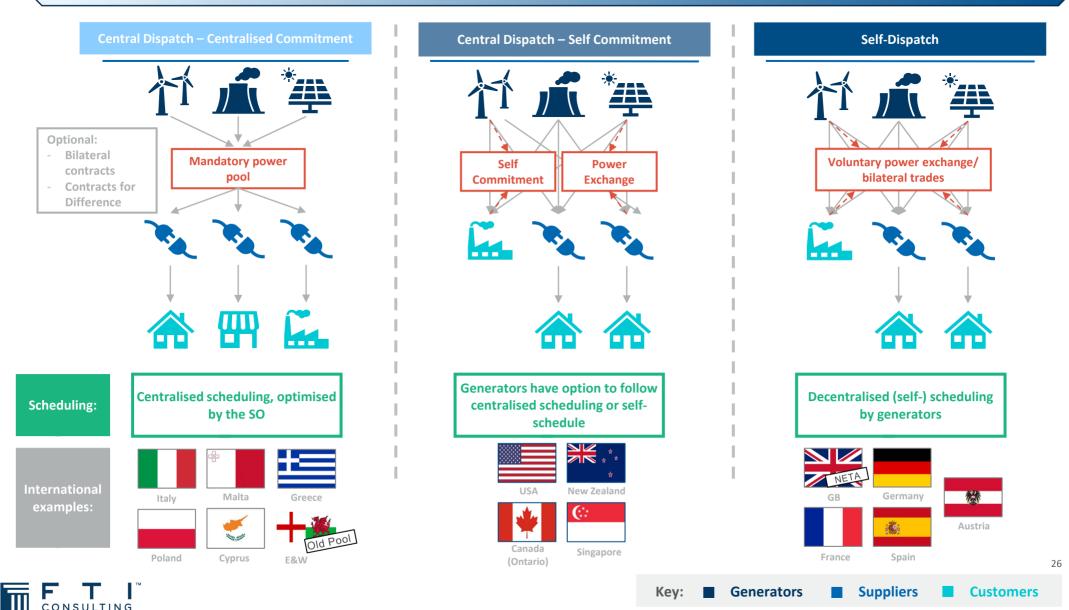
Dispatch element



The fundamental difference between Dispatch models relates to the balance between individual participants and Market Operator in securing the dispatch

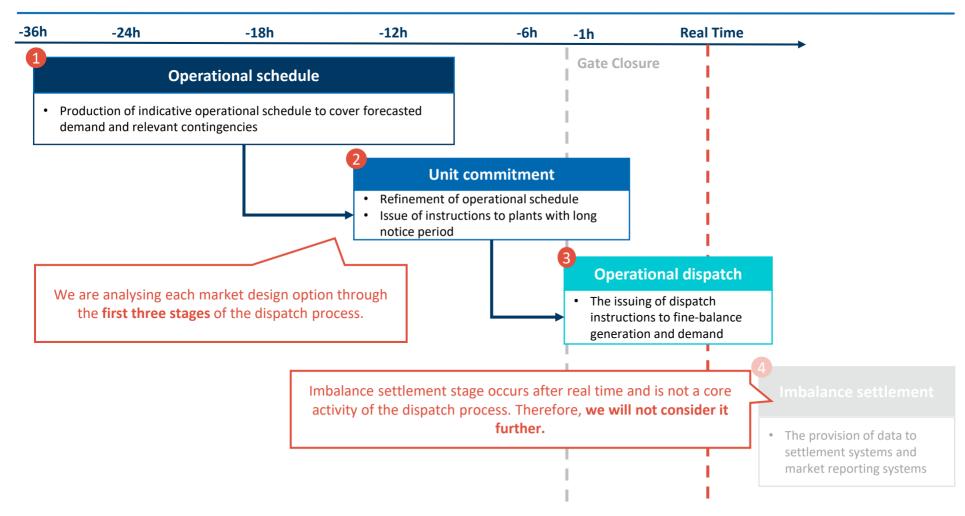
Greater Centralisation

Weaker Centralisation



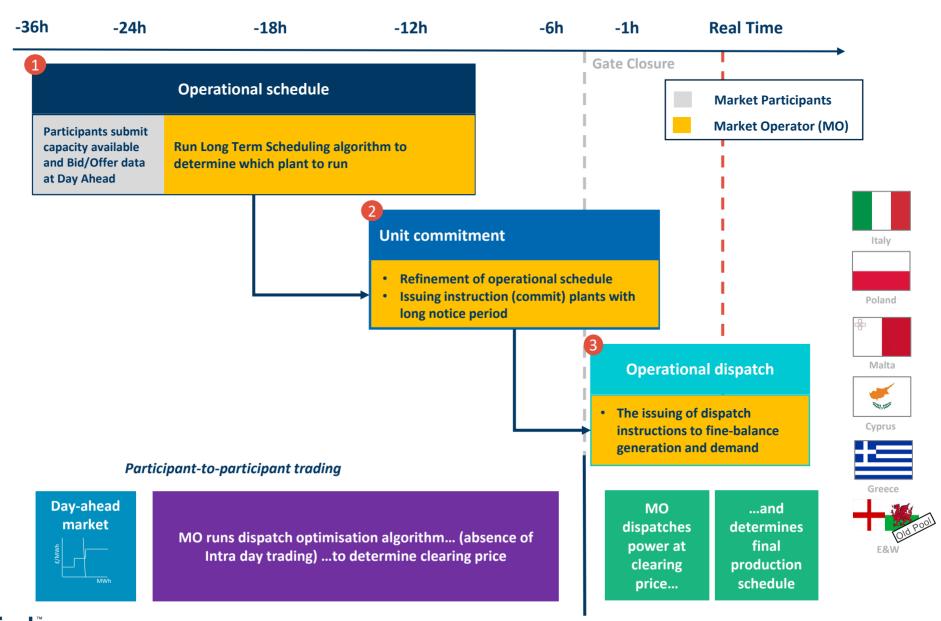
The process of ensuring supply meets demand consists of three main stages

Dispatch process: main stages

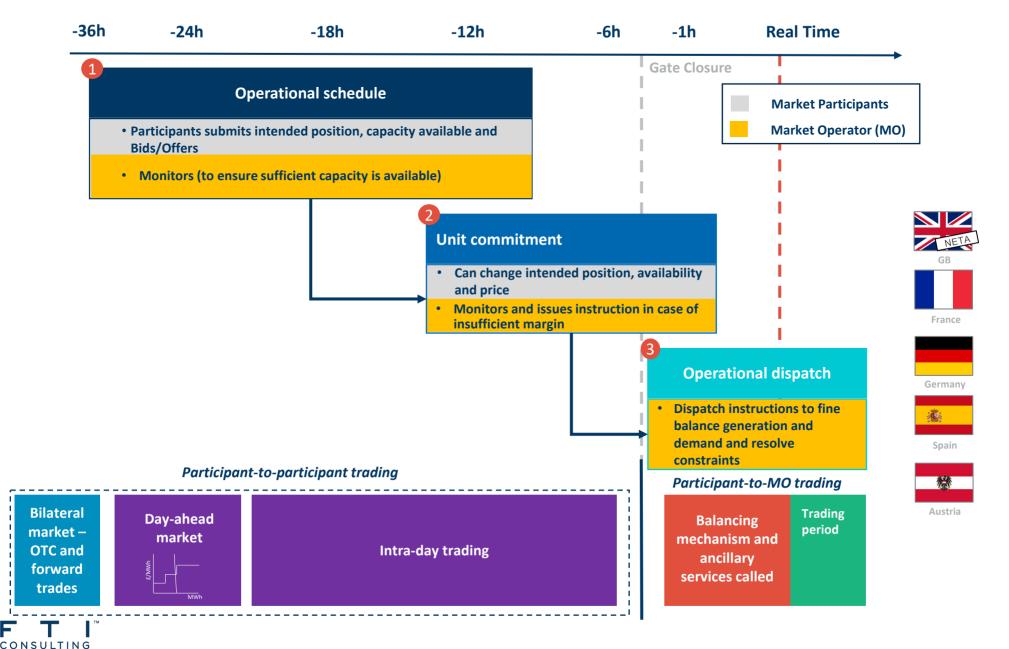




In a Centralised Commitment model, the MO conducts scheduling, commits and dispatch units to minimise system costs subject to security needs

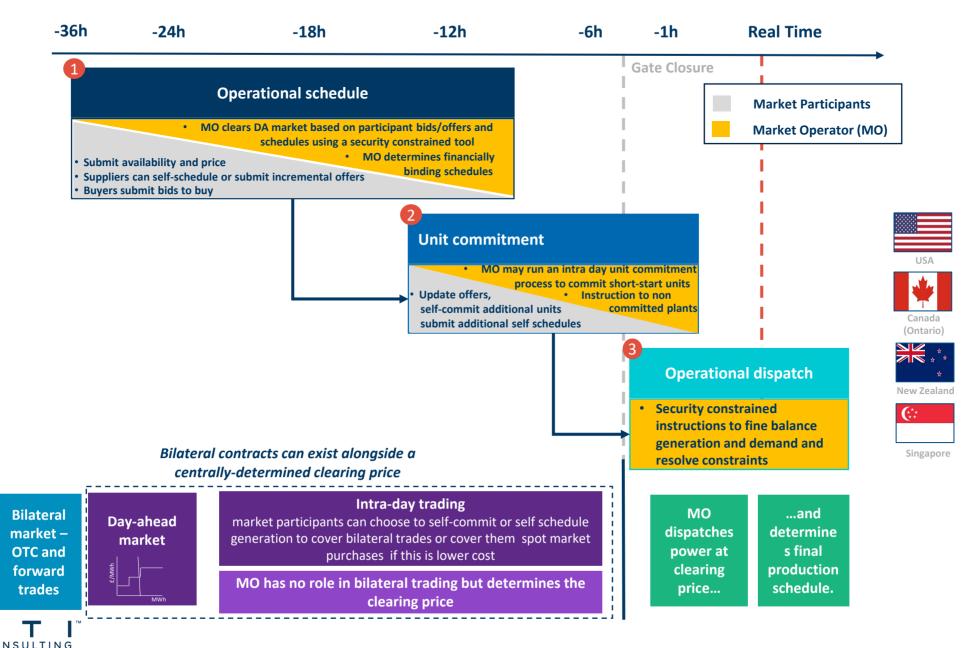


Commitment Self-Dispatch In a Self-Dispatch model, participants self-schedule and commit their output, while the MO predominately performs a dispatch role



In a Self-Commitment Central model, self commitment is optional: both participant and MO can schedule and commit, but only MO can dispatch

Self-Commitment



Many advantages and disadvantages of self-dispatch, relative to central dispatch, have been hypothesised...

Central Dispatch – Centralised Commitment	Central Dispatch – Self Commitment	Self -Dispatch
 Facilitates co-optimisation between energy and ancillary services (e.g. reserves). Reduced familiarisation costs for new participants. More efficient constraint management Easier to coordinate fragmented resources; and to identify an efficient security- constrained ex-ante schedule 	 Supports liquid forward trading both OTC and on exchanges Facilitates co-optimisation between energy and ancillary services (e.g. reserves). Provides visible spot price to guide decisions of price responsive demand, networks and non-dispatchable decentralised resources Fast to react to changing system conditions with high levels of intermittent resource output 	 Maximises competition among resources May be easier for demand side to participate (perceived ~20 years ago, but perhaps not anymore) No need for SO to run global optimisation algorithms hence greater perceived transparency in the operation of the pricing mechanism and the market generally
 * Risk of manipulation of the pool price by large portfolio market participants (e.g. strategic withdrawal of specific units) * May not work efficiently if there is a high degree of vertical integration (generation & retail supply) * Continued perception of poor demand side participation * Dispatch algorithm seen as a "black box" 	 > Opaque Dispatch algorithm which can be very computer intensive > Less flexible due to the "lower volume of the intraday trading" > Major deliverability challenges and could complicate other possible reforms > Potentially less adaptable as it relies more on central processes 	 Can lead to technically inefficient system operation due to imperfect co-optimisation and may reduce transparency, with bilateral contracts not visible to wider participants. Does not provide a spot price to guide the decisions of price responsive load, network or distributed resources. More challenging to deliver a regime that generates efficient ex-ante schedules

...and we will discuss shortly if there any other pros and cons.

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Centralised scheduling and self dispatch appears to provide a comparable level of transparency of market prices

Key Issue: Market transparency

- There is a perception that larger volumes of bilateral trades are being traded in self dispatch rather than centralised dispatch markets
- Contract market structure differs substantially between jurisdictions and like-for-like comparison is difficult and...
- .. Level of transparency is function of availability of information available to market participant and not only one metric
- Information availability in a time frame before the spot market are also important for transparency (as they impact market participants' ability to manage their risk, and therefore control their costs within a competitive environment)





Key insights

- Level of market transparency is function of multiple parameters and like for like comparability between market difficult due to the different contract structure
- Looking at the level of demand supplied via spot market contracts indicate comparable level of transparency of the market prices

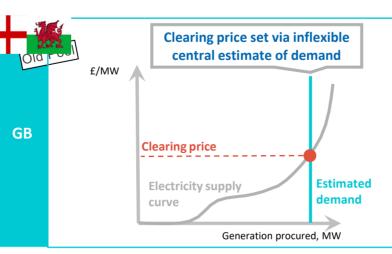


- Source: * PJM ARR/FTR Review
 - ** Ofgem wholesale market indicators

Central dispatch does not appear to be limiting Demand Side Response ("DSR")

Key Issue: DSR participation

- There is a perception that demandside response participation is poor under central dispatch compared to self-dispatch
- The extent of DSR participation can be influenced by :
 - Inflexible and poorly designed dispatch algorithm that cannot "model demand responses in computing the market clearing price"*
 - Inability to send the timely price signal to DSR providers



DSR participation in US RTOs/ISOs (2020)**

_		•	<u> </u>	
		DSR Resources (MW)	% Peak Demand	
	CAISO	3,290	7.0%	
	ERCOT	3,939	5.1%	
	ISO-NE	476.2	1.9%	
	MISO	13,024	11.1%	
	NYISO	1,274	4.2%	
	PJM	8,915	6.0%	
	SPP	34	0.1%	

- Central dispatch under E&W pool was criticized as being only "half a market"...
- ...as Pool clearing price was determined via a central estimate of demand, which limited the incentive for active DSR participation.
- However, low DSR participation might have been caused* by an imperfect dispatch algorithm, and an inability to model DSR in computing the market clearing price
- All US markets clear seller offers against bids from retailers and other load serving entities in their day-ahead markets.
- Transparent real-time spot prices enable sophisticated retailers to use their systems and contracts with customers to reduce load in response to high spot prices.***
- DSR market in the US seen as most advanced and not hindered by central dispatch.

Key insights

- The extent of DSR participation in the centralised dispatch appears to be influenced by poor dispatch algorithm design
- In combination with real-time spot prices centralised dispatch appears to be enabling significant volume of DSR participation

Source: * Pool Ref

* Pool Reform and Competition in Electricity - David M Newbery (1997)

PJM

** https://www.ferc.gov/media/2021-assessment-demand-response-and-advanced-metering

*** 2020 Annual Report of Demand Response In the ERCOT Region

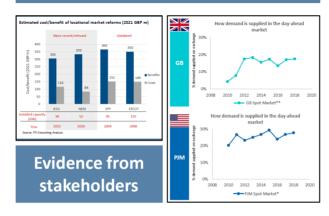
33

Next steps will focus on examining the hypothesised pros and cons, and evaluating options against agreed criteria, to be presented at Feb workshop

Summarise hypothesised pros and cons of individual options

Central Dispatch - Cent	sed Commitment	Central Dispatch - Self Commitment	Self Dispatch	
		Suspects liquid forward trading both OTC		i
 More efficient constraints Easier to coordinate fr and to identify an effic constrained exante so 	lose		contentious as change will of each option have been h	
	_	single national price	Zonał prking	Nodal pricing
 Risk of manipulation o large portfolio market stranegic withdrawal of May not work efficient degree of vertical inter retail upply) Continued perception participation Dispatch algorithm see 	hypethesised by advantages	 Reduces complexity for market participants - makes bitatent tracing easier "Cencentrate market liquidity" 	Reflects impact of pre-defined congestion boundaries in which add price Inter-accol congestion read-out by market - creates some congestion read- read by a some congestion read- vector some congestion read- vec	Assurately reflects marginal cast of consumption at each location table of and transmission committee. better price agrant generating to sail a conditions, availing the SD to dispatch location of the second second second second price responsive demand for price responsive demand in the committee private second second in the committee private second second in the committee private second second interprivate response of the compatibility and the committee private second second second interprivate second second second second second second interprivate second second second second second interprivate second second second second second interprivate second second second second second second interprivate second second second second second interprivate second second second second second second interprivate second second second second second second interprivate second second second second second second second second interprivate second second second second second second second second interprivate second second second second second second second second second interprivate second s
T Iai	thesised diadvantages	 Welfare transfers from generality of costoners to constrained off generators is to locational inclusion and an experiment (due to violational inclusors) in conserva- cessors regulatory rules and expendituality and constrained in the OD on result. Limited time into OD on results in the efficiency competition means despitable lase efficiency integration means despitable are efficiency. 	Lasses not reflected in wholesale price Congestish boundaries static - may need to ender over time to reflect evolution of motion motion reduped reduped enderset enderset enderset enderset enderset enderset enderset	Increases complexity, price velatility an reduces basisty

Examine hypothesised arguments in light of available evidence



Next workshop - February

Assessment Criter	ment Criteria:	
Decarbonisation	Provides confidence that carbon targets will be met	
Security of Supply	Ensures that adequacy and operability challenges can be met	
Value for Money	Ensures that the electricity system (network build, short run dispatch and long run investment) is being delivered efficiently	
Investor Confidence	Investors are exposed to appropriate risks (e.g. risks they can manage) and the cost of finance is minimised	
Deliverability	Transition from current market design to target design is deliverable in an appropriate timeframe	
Whole System	Facilitates decarbonisation across other energy vectors, across connection voltages and facilitates demand-side participation	
Consumer Fairness	The costs of the system are fairly shared across all consumers	
Competition	Facilitates competition within and across technologies, between generation and demand and across connection voltages	
Adaptability	A market design that can adapt to changes in technology or circumstances with limited disruption within a reasonable time frame	

- Incorporate feedback from today's session...
- ...and from follow-up stakeholder input...
- ...to consolidate the list of <u>hypothesised</u> pros and cons of each option

- Draw on stakeholders' feedback and evidence provided (if available) to "test" the robustness of the arguments
- Use the combined evidence from stakeholders, case studies, and economic theory, to validate specific arguments

- Present outcomes of the analysis of the hypothesised pros and cons, and supporting evidence
- Evaluate options against relevant criteria
- Introduce relevant codependencies between options

Experts with Impact[™]

