Welcome to the ESO RIIO-2 webinar

- Thank you for joining us! You will be joined in listen only mode.
- Please do not unmute yourself or turn your camera on
- You can ask questions via the chat function
- The WebEx details are:
- 0800-376-8336 or 020-7108-6317
- Meeting number (access code): 598 101 370

<u>Please note</u> we will be recording this webinar

For more information on the ESO's approach to RIIO-2 please visit http://yourenergyfuture.nationalgrid.com

ESO RIIO-2 Webinar

28th January



Alice Etheridge Senior Stakeholder Engagement Manager Alice.Etheridge@nationalgrid.com



Agenda

1	Introduction
2	17 th December workshop - feedback
3	Ofgem's Sector Specific Consultation - ESO Key messages
4	Consumer Value
6	Next Steps

How you can get involved today



Throughout the presentation please feel free to provide feedback or ask questions via the chat function and we will pause at points to respond

We will be using a poll at certain stages during the presentation to collect your feedback





We hope to have a question and answer session at the end of the webinar. Please press the 'hand' icon next to your name and we will unmute your line.

Key updates

14th November

ERSG Meeting

http://yourenergyfuture.nationalgrid.com/national-grid-stakeholder-group-electricity-system-operator

17th December

ESO RIIO-2 Workshop

18th December

Ofgem published Sector Specific consultation

https://www.ofgem.gov.uk/publications-and-updates/riio-2-sector-specific-methodology-consultation



A look back on 2018

364^{to}

Total engagement interactions

Over sixty five bilateral meetings have taken place

261

Individuals who have been involved

5

Webinars have been hosted

151

Individual organisations who have been represented

4

Workshops have been facilitated

17th December Workshop -Stakeholder Feedback



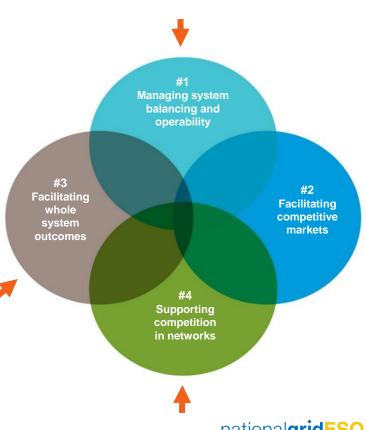
Katharine Clench RIIO-2 Stakeholder Manager Katharine.Clench@nationalgrid.com



Event Overview

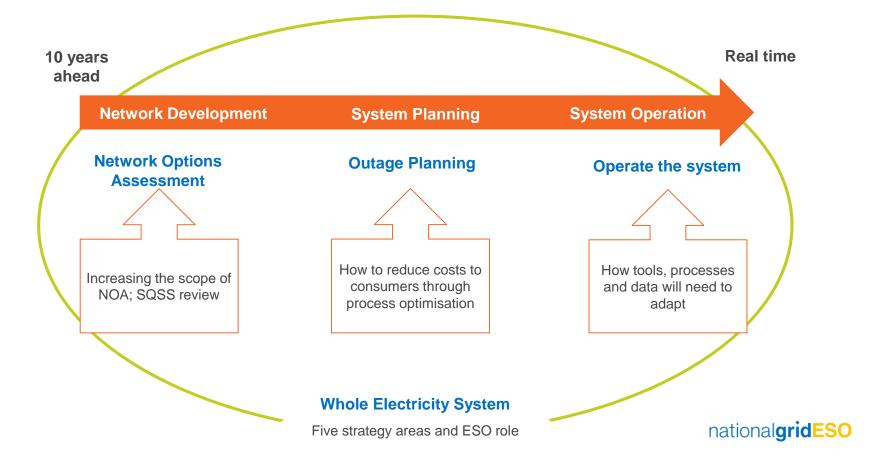
Aim: seek views on how Great Britain's electricity system should be developed, planned and operated in RIIO-2

- How the ESO's role and activities should evolve
- How the ESO can create additional consumer value
- Shaping proposals for our RIIO-2 business plan





Discussion areas



What we heard – key messages (1)

Network Development

- Support for looking at extending a NOA type approach into additional areas
- Lower appetite for ESO doing assessment, particularly at lower voltage levels
- · Interest in seeing more specific proposals on extending the NOA
- · Agreement that revisions are required to the SQSS but not clear how

System Access Planning

- Better define the problem statement
- Possible incentives on this activity need to consider baseline, performance and metrics
- A number of interactions with other work that may impact costs
- Whole system implications with transparency being key



What we heard – key messages (2)

Operate the System

- Clarity required on roles and responsibilities particularly ESO and DSOs
- Role for long and short term contracts
- Transparency of information and data provision is important
- Be clear on the system challenge and let the market deliver the solution

Whole Electricity System

- Info and data be brave with data provision but need a balance and the narrative is also important
- Frameworks A WES designed framework? Shaped by markets; possible Code reform required who could do this?
- Flexibility markets Coordinate across networks; markets at different levels with different lengths of contract
- Roles and responsibilities for system design and operation need a transparent process to clarify roles; incentives to collaborate?
- System risk and resilience ESO providing more longer term info on system security and understand risk impact of digitalisation and decentralisation

https://www.nationalgrideso.com/sites/eso/files/documents/Whole%20Electricity%20System%20thinking.pdf



Next Steps

Include outputs in our ESO Ambition document

Use what we heard to inform our thinking and development of proposals

Plan further engagement in these areas



Q & A

Any questions?



Ofgem's sector specific consultation – ESO key messages



Louise Clark
Strategy Manager
Louise.clark2@nationalgrid.com



We welcome some of Ofgem's proposals, but have concerns that some aspects will risk consumer benefits

Positive proposals

Bespoke price control

Activity-based funding model

Recognition of ESO risks and the need for a fair return

Innovation funding tailored to the ESO

Commitment to strong

incentives

Areas of concern

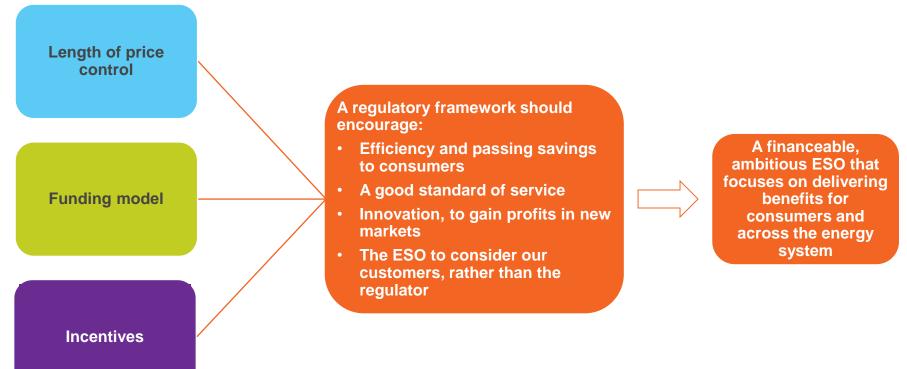
Two year price control

Pass-through funding model with multiple mechanisms to scrutinise costs

Continuation of current incentive scheme



The length of the price control, the funding model and incentives need to be considered together to create a coherent framework that mimics the competitive forces that drive a company to deliver



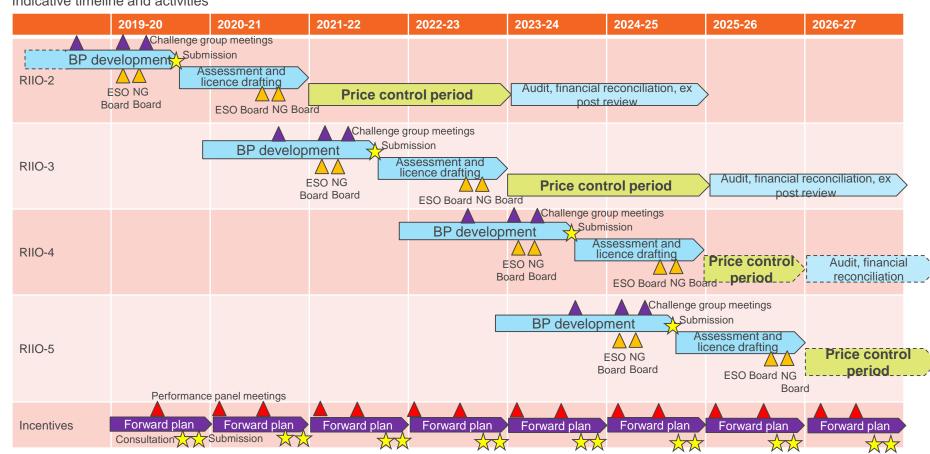
There are a number of potential implications of a two year price control...

Limiting focus on long-term planning Makes the ESO focus on the short and optimisation that can deliver term more consumer benefits Potentially increasing the costs of Makes the ESO less financially balancing the system and the costs secure of the ESO Limits the ESO's ability to manage the risk of forward-planning for the Ultimately shifting risk to consumers industry For the ESO, Ofgem and Increases the regulatory burden stakeholders



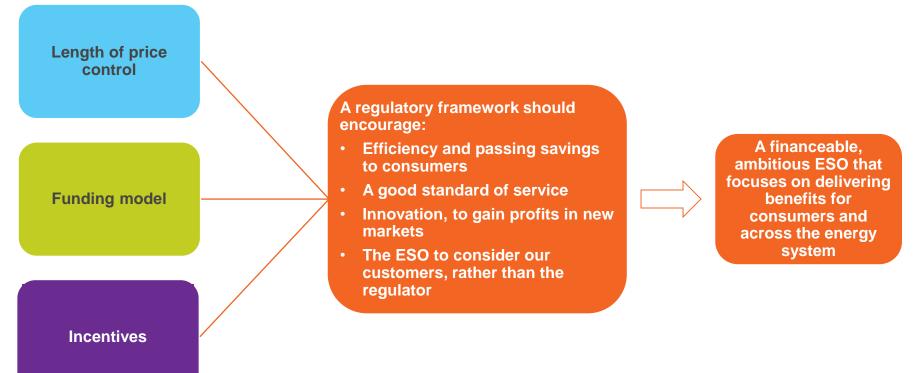
A two-year price control would increase complexity and the burden on stakeholders, Ofgem and the ESO

Indicative timeline and activities



We are concerned that the funding model proposals will not drive the behaviours stakeholders have told us they want

Could drive risk-averse behaviour from the ESO, limiting our ambition Ofgem has more ex post discretion, making us focus more on internal costs Pass-through with margin funding model Less incentive to be efficient or to innovate and seek improvements Similar treatment to a government department, not a for-profit business The length of the price control, the funding model and incentives need to be considered together to create a coherent framework that mimics the competitive forces that drive a company to deliver



Next Steps

Seeking clarity from Ofgem on a number of areas in the consultation

Engaging with stakeholders to share views and understand how the proposals would affect our ability to deliver for them and for consumers

Using what we hear to continue to develop our views as we draft our response to the consultation

Ofgem has asked for responses to its consultation by 14 March https://www.ofgem.gov.uk/publications-and-updates/riio-2-sector-specific-methodology-consultation

If you'd like to talk to us about the impact of proposals on you and consumers, please get in touch via

Box.ESO.RIIO2@nationalgrid.com



Q & A

Any questions?



Consumer Benefit



David Bowman RIIO-2 Regulatory Analyst David.Bowman@nationalgrid.com



Consumer benefit unlocks the SO's mission

Our RIIO-2 proposals will be shaped by the SO's mission...



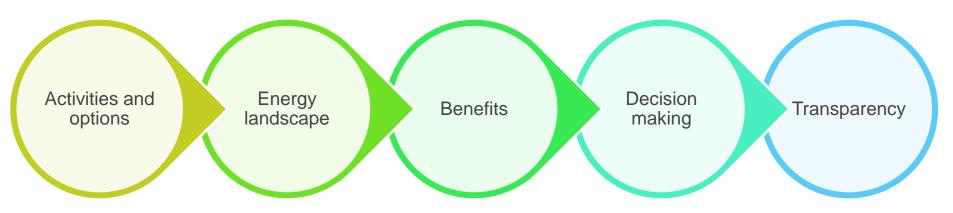
which means we need to be understand and articulate the consumer benefit delivered

We keep the lights on and the gas flowing round the clock for GB energy consumers. We play an essential role in enabling the transition to a more sustainable energy future.

Therefore we believe that:

- We deliver value for consumers first and foremost, while also ensuring that we build and maintain trusted partnerships with our customers and stakeholders.
- We influence the energy debate positively with our independent perspective.
- Through using **markets**, **data and networks** in new ways across gas and electricity, we help move GB towards a more reliable, **affordable** and sustainable energy world.
- An incentivised for-profit model ensures we deliver the best long-term outcomes for consumers, society and the GB economy.

The work on consumer benefits forms one part of our decision making process







Consumer benefit tab (illustrative)

 BSUoS costs are becoming more unstable Inaccurate BSUoS forecasts mean generators and suppliers factor in risk premia that get passed onto consumers Accurate forecasts lower risk premia and reduce consumer bills Compare forecast and actual BSUoS prices for 5 years Forecasts are typically lower than actual Multiple under forecast by demand to get risk premia that suppliers add Assumption: All is risk margin Note: Application of risk premia commercially sensitive so hard to know how applied Evidence: See CMP250 (2.163) ~£80m Benefit:10% forecasting improvement = 10% of £80m = £8m per year 	Benefit title	Reduced risk premia
 becoming more unstable Inaccurate BSUoS forecasts mean generators and suppliers factor in risk premia that get passed onto consumers Accurate forecasts lower risk premia and reduce prices for 5 years Forecasts are typically lower than actual Multiple under forecast by demand to get risk premia that suppliers add Assumption: All is risk margin Note: Application of risk premia commercially sensitive so hard to know how applied Evidence: See CMP250 (2.163) ~£80m Benefit:10% forecasting improvement = 	Description	Valuation Approach (illustrative)
↑	becoming more unstable Inaccurate BSUoS forecasts mean generators and suppliers factor in risk premia that get passed onto consumers Accurate forecasts lower risk premia and reduce	 prices for 5 years Forecasts are typically lower than actual Multiple under forecast by demand to get risk premia that suppliers add Assumption: All is risk margin Note: Application of risk premia commercially sensitive so hard to know how applied Evidence: See CMP250 (2.163) ~£80m Benefit:10% forecasting improvement =

Clear, robust methodology to determine £ figure

Transparent assumptions and counterfactual

Evidence based approach

These scorecards will be submitted with the business plan



This number gets national grideso included in the CBA

Get involved

Our aim is to develop a robust and transparent process for determining and articulating the consumer benefit we deliver.

Please use the chat function for your comments and questions

If you would like to be involved further in this work, please contact us at box.ESO.RIIO2@nationalgrid.com

Q & A

Any questions?



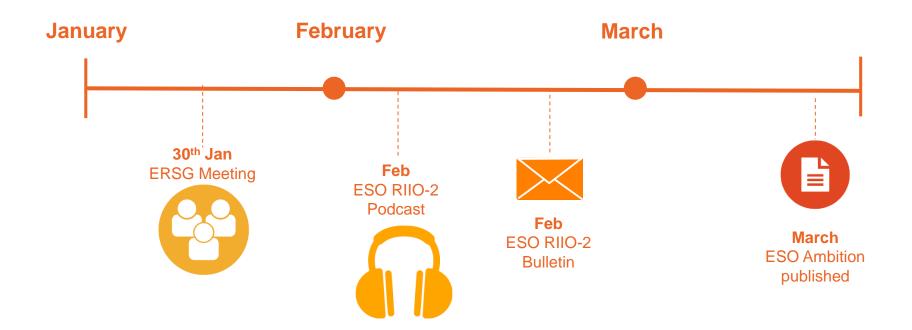
Next Steps



Alice Etheridge Senior Stakeholder Engagement Manager Alice.Etheridge@nationalgrid.com



Upcoming Activity





Q & A

Any questions?



How to get involved



http://yourenergyfuture.nationalgrid.com



Box.ESO.RIIO2@nationalgrid.com