

Scoring matrix

As per Chapter 2, based on stakeholder feedback we have further refined our design criteria assessment scores. This annex provides the revised assessment of the developed Target Model Options (TMOs) and three stakeholder proposed variations to the TMOs against the design objectives and design criteria. Based on stakeholder feedback, it also includes a handful of amendments compared to the original scoring of TMO1, TMO2 and TMO4.

Table 1 below shows the scoring metrics that are used in this appendix.

Criteria Score	Description
+2	This option has a more positive outcome against this design criteria
(More	when comparing the same design criteria to the legacy process i.e.
Positive)	the current process before the 5-Point Plan.
+1 (Positive)	This option has a positive outcome against this design criteria when comparing the same design criteria to the legacy process i.e. the current process before the 5-Point Plan.
0 (Neutral)	This option is the same as the legacy process (i.e. the current process before the 5-Point Plan) against the design criteria.
-1 (Negative)	This option has a negative outcome against this design criteria when comparing the same design criteria to the legacy process i.e. the current process before the 5-Point Plan.
-2	This option has a more negative outcome against this design criteria
(More	when comparing the same design criteria to the legacy process i.e.
Negative)	the current process before the 5-Point Plan.

Table 1 - Scoring metrics that are used to rate each option against each design criteria.

As per Table 1 and for the avoidance of doubt, our scoring below is against the legacy baseline i.e. the current connections process before the 5-Point Plan. This means that there are fewer negative scores than if we were instead scoring each of the design criteria against a desired target state. As the latter approach would be more challenging (and potentially less objective) we concluded that the relative incremental scoring approach would be more suitable to show the differentiation between each of the TMOs.



Scoring of the TMOs against the design criteria

Table 2 shows how each of the four TMOs (and two stakeholder proposed TMO variations) compare against each other in respect of each of the design criteria. In summary, the later TMOs tend to have higher scores as additional features are included. However, there are specific instances where a score drops for specific design criteria, and these are explained in the following tables which provide the rationale for the specific scoring against each of the design criteria. (The blue cells are those which have been amended.)

Design Objectives	Design Criteria	Ref	TMO1	TMO2	TMO2 (Var.)	ТМО3	TMO3 (Var.)	TMO4	TMO4 (Var.)
Creates a more coordinated and	Better informs when and where to connect	1	+1	+1	+1	+1	+1	+1	+1
efficient transmission system and	Enables economic, efficient, coordinated network design	2	-1	-1	-1	+1	+1	+2	+2
-	Delivers more efficient use of network capacity	3	0	+1	+1	+2	+2	+2	+2
network design	Maintains or improves operability of network	4	+1	+1	+1	+1	+1	+1	+1
Options collaboratively developed	Reduces risk of wasted effort	5	0	+1	0	+2	+2	+1	+1
throughout the connections lifecycle	Parties able to engage to identify best option(s)	6	0	0	0	+1	+1	+2	+2
Quicker connections for projects	Better recognises nature and status of connections	7	+1	+1	+1	+2	+2	+2	+2
	Enables "shovel ready" projects to progress more quickly	8	+1	+1	+1	+2	+2	+2	+1
progressed on their merits	Accelerates timing of connections	9	+1	+1	+1	+1	+1	+2	+2
A simple transparent and coordinated	Improve Transmission and Distribution coordination	10	0	0	+1	+1	+2	+1*	+1*
·	Improve the connections process experience of connectees	11	+1	+1	+2	+1	+2	+1*	+1*
approach to connections	Efficiently manages policy complexity/interdependencies	12	-1	0	0	+1	+1	+2	+2
Easy access to self-service tools,	Gives better access to and visibility of data and info for parties	13	+1	+1	+1	+1	+1	+1	+1
	Enables parties to plan and act more efficiently	14	+1	+1	+1	+1	+1	+1	+1
consistent data and quality insight	Reduces reliance and/or workload on others	15	+1	+1	+1	+1	+1	+1	+1
Consistent, skilled and well-resourced	Provides coherent customer experience across networks	16	+1	+1	+1	+1	+1	+2	+2
engagement	Skills and capabilities matched to responsibilities and customer needs	17	0	0	0	0	0	+1	+1
	Adaptability to changes in the market landscape	18	0	+1	+1	+2	+2	+1	+1
Future proof process	Supports greater investment certainty across the industry	19	+1	+1	+1	+1	+1	+1	+2
	Flexibility to evolve process to deliver future needs	20	-2	-1	-1	+1	+1	+2	+2
	Reduces overall costs to end consumers	21	0	0	0	+1	+1	+2	+2
Better cost outcomes for the end	Can be implemented in a timely and efficient manner	22	0	-1	-1	-2	-2	-2	-2
consumer	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	0	0	0	+1	+1	+2	+2

Table 2 - Shows the design objectives, how these design objectives are broken down into multiple design criteria and the reference number for each design criteria

^{*} Potential to increase to +2 when the forecasting variance risk (of concern to some stakeholders) has been sufficiently mitigated by detailed process design within Phase 3

Assessment of TMO1

The below table summarises our assessment of TMO1.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome.
	Enables economic, efficient, coordinated network design	2	-1	Does not allow time for a coordinated network design during the offer process. Requires a separate process to manage coordination of offshore connections.
Creates a more coordinated and efficient transmission system and network design	Delivers more efficient use of network capacity	3	0	Changes to the modelling assumptions will allow more projects to connect sooner combined with the various efficient capacity usage changes i.e. Reactive Queue Management and use it or lose it arrangements. Although positive overall, we do not believe this is sufficient to merit a +1 rating.
	Maintains or improves operability of network	4	+1	The connection of more storage projects should provide more options for system operability without degrading the network.
Options collaboratively developed	Reduces risk of wasted effort	5	0	Additional filters at the application stage will reduce the number of speculative applications entering the process, but not enough to justify a positive rating.
throughout the connections lifecycle	Parties able to engage to identify best option(s)	6	0	Potentially longer timescales to provide the offer gives a limited opportunity to improve engagement but not sufficient to justify a positive rating.
	Better recognises nature and status of connections	7	+1	
Quicker connections for projects progressed on their merits	Enables "shovel ready" projects to progress more quickly	8	+1	Changes to modelling assumptions benefit all projects.
	Accelerates timing of connections	9	+1	

Assessment of TMO1 (continued)

The below table summarises our assessment of TMO1.

Design Objectives	Design Criteria	Ref	Score	Rationale
A simple transparent and coordinated approach to connections	Improves Transmission and Distribution coordination	10	0	Lack of changes in the process mean coordination and process complexity show little improvement.
	Improves the connections process experience of connectees	11	+1	A broad range of minor improvements (e.g. contract simplification, capacity product updates) provide a positive outcome with no persona specific benefits or detriments.
	Efficiently manages policy complexity/interdependencies	12	-1	Lack of changes in the process mean coordination and process complexity show little improvement. Negative rating is due to the impact on offshore generators who will need a secondary process and the additional complexity this will introduce.
	Gives better access to and visibility of data and info for parties	13	+1	Pre-application improvements allows more self-sufficiency in applicants and better discussions before applying. However, use of Attrition Construction Planning
Easy access to self-service tools, consistent data and quality insight	Enables parties to plan and act more efficiently	14	+1	Assumptions (CPAs) could result in some additional uncertainty in relation to these criteria, but not enough to then offset the additional benefits associated with the
	Reduces reliance and/or workload on others	15	+1	proposed pre-application improvements.
Consistent, skilled and well- resourced engagement	Provides coherent customer experience across networks	16	+1	No changes to roles and responsibilities across the process nor any additional
	Skills and capabilities matched to responsibilities and customer needs	17	0	requirement to match skills and capabilities. However, standardisation of offer terms and conditions provides a minor benefit to consistency.

Assessment of TMO1 (continued)

The below table summarises our assessment of TMO1.

Design Objectives	Design Criteria	Ref	Score	Rationale
Future proof process	Adaptability to changes in the market landscape	18	0	No changes to the process that affect adaptability.
	Supports greater investment certainty across the industry	19	+1	Quicker connections will provide a minor boost to investor certainty and bankability of projects.
	Flexibility to evolve process to deliver future needs	20	-2	Minor improvements (e.g. criteria to reject applications, capacity clarifications, etc) are not sufficient to offset a negative rating due to the impact on offshore generators who will need a secondary process and the additional complexity this will introduce in evolving both processes in tandem and issues with alignment to the Centralised Strategic Network Plan (CSNP) and Strategic Spatial Energy Plan (SSEP).
	Reduces overall costs to end consumers	21	0	No coordinated design means no consumer benefits derived in connection designs whilst other initiatives to connect projects quicker assumed to have a small positive impact on consumers overall (but not enough to score +1).
Better cost outcomes for the end consumer	Can be implemented in a timely and efficient manner	22	0	Very similar to current processes.
	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	0	No coordinated design means community or environmental impacts are not reduced by design.

Assessment of TMO2

The below table summarises our assessment of TMO2.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome.
Creates a more coordinated and	Enables economic, efficient, coordinated network design	2	-1	Does not allow time for a coordinated network design during the offer process. Requires a separate process to manage coordination of offshore connections.
efficient transmission system and network design	Delivers more efficient use of network capacity	3	+1	Provides all the benefits identified in TMO1 but the addition of Reactive Queue Management+ increases the score to +1.
	Maintains or improves operability of network	4	+1	Same as TMO1.
Options collaboratively developed Rec throughout the connections Par	Reduces risk of wasted effort	5	+1	Additional application filters and indicative offers reduces the number of projects that progress to later gates and need full system design studies.
	Parties able to engage to identify best option(s)	6	0	Very limited ability to engage between gates not enough to justify a positive rating.
	Better recognises nature and status of connections	7	+1	
Quicker connections for projects progressed on their merits	Enables "shovel ready" projects to progress more quickly	8	+1	Broadly the same as TMO1, but the gated process also benefits criterion 7 (but not enough to increased score beyond +1 as a result).
	Accelerates timing of connections	9	+1	
	Improves Transmission and Distribution coordination	10	0	Lack of changes in the process mean coordination and process complexity show little improvement overall.
A simple transparent and coordinated approach to connections	Improves the connections process experience of connectees	11	+1	Introduction of gates does not significantly change the customer experience of the process compared to TMO1.
	Efficiently manages policy complexity/interdependencies	12	0	Gated process allows projects to account for changes in policy between gates. This benefit is offset by offshore generators who will need a secondary process and the additional complexity this will introduce.

Assessment of TMO2 (continued)

The below table summarises our assessment of TMO2.

Design Objectives	Design Criteria	Ref	Score	Rationale
Easy access to self-service tools, consistent data and quality insight	Gives better access to and visibility of data and info for parties	13	+1	
	Enables parties to plan and act more efficiently	14	+1	Same as TMO1.
	Reduces reliance and/or workload on others	15	+1	
Consistent, skilled and well- resourced engagement	Provides coherent customer experience across networks	16	+1	
	Skills and capabilities matched to responsibilities and customer needs	17	0	Same as TMO1.
	Adaptability to changes in the market landscape	18	+1	Gating criteria can be adapted to fit market conditions by adding/removing gates or changing the criteria to progress through a gate in a timely manner.
Future proof process	Supports greater investment certainty across the industry	19	+1	Same as TMO1.
	Flexibility to evolve process to deliver future needs	20	-1	Building on TMO1, the introduction of a gated process allows flexibility by adding/removing/changing gate criteria to meet evolving needs, but not enough to secure a higher score. However, issues with alignment to the CSNP and SSEP.
	Reduces overall costs to end consumers	21	0	Same as TMO1.
Better cost outcomes for the end consumer	Can be implemented in a timely and efficient manner	22	-1	Gated process is an evolution of the current process and can be used as the basis to implement improvements, but some code and regulatory change is required.
	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	0	Same as TMO1.

Assessment of TMO2 (Variation)

The below table summarises our assessment of TMO2 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
where to connect Enables economic, effic	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome.
	Enables economic, efficient, coordinated network design	2	-1	Does not allow time for a coordinated network design during the offer process. Requires a separate process to manage coordination of offshore connections.
efficient transmission system and network design	Delivers more efficient use of network capacity	3	+1	Provides all the benefits identified in TMO1 but the addition of Reactive Queue Management+ increases the score to +1.
Ma	Maintains or improves operability of network	4	+1	Same as TMO1.
Options collaboratively developed throughout the connections	Reduces risk of wasted effort	5	0	Additional application filters reduce the number of projects that progress to later gates, but full system design studies result in wasted effort to counterbalance.
lifecycle	Parties able to engage to	6	0	Very limited ability to engage between gates not enough to justify a positive rating.
	Better recognises nature and status of connections	7	+1	
Quicker connections for projects progressed on their merits	Enables "shovel ready" projects to progress more quickly	8	+1	Broadly the same as TMO1, but the gated process also benefits criterion 7 (but not enough to increased score beyond +1 as a result).
	Accelerates timing of connections	9	+1	
	Improves Transmission and Distribution coordination	10	+1	An amended Reserved Developer Capacity (RDC) concept could result in some improvements for relevant small and medium embedded projects. Lower risk for those developers in relation to forecast variance.
A simple transparent and Improves the connections coordinated approach to process experience of connections connections	process experience of	11	+2	Introduction of gates does not significantly change the customer experience of the process compared to TMO1. An amended RDC could improve the experience for relevant embedded customers.
	Efficiently manages policy complexity/interdependencies	12	0	Gated process allows projects to account for changes in policy between gates. This benefit is offset by offshore generators who will need a secondary process and the additional complexity this will introduce.

Assessment of TMO2 (Variation, continued)

The below table summarises our assessment of TMO2 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
Easy access to self-service tools, consistent data and quality insight	Gives better access to and visibility of data and info for parties	13	+1	
	Enables parties to plan and act more efficiently	14	+1	Same as TMO1.
	Reduces reliance and/or workload on others	15	+1	
Consistent, skilled and well- resourced engagement	Provides coherent customer experience across networks	16	+1	
	Skills and capabilities matched to responsibilities and customer needs	17	0	Same as TMO1.
	Adaptability to changes in the market landscape	18	+1	Gating criteria can be adapted to fit market conditions by adding/removing gates or changing the criteria to progress through a gate in a timely manner.
Future proof process	Supports greater investment certainty across the industry	19	+1	Same as TMO1.
	Flexibility to evolve process to deliver future needs	20	-1	Building on TMO1, the introduction of a gated process allows flexibility by adding/removing/changing gate criteria to meet evolving needs, but not enough to secure a higher score. However, issues with alignment to the CSNP and SSEP.
	Reduces overall costs to end consumers	21	0	Same as TMO1.
Better cost outcomes for the end	Can be implemented in a timely and efficient manner	22	-1	Gated process is an evolution of the current process and can be used as the basis to implement improvements, but some code and regulatory change is required.
consumer	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	0	Same as TMO1.

Assessment of TMO3

The below table summarises our assessment of TMO3.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome.
Creates a more coordinated and	Enables economic, efficient, coordinated network design	2	+1	Window allows for a coordinated network design (including offshore to an extent) of the broader network but potentially not for local connection works.
efficient transmission system and network design	Delivers more efficient use of network capacity	3	+2	In addition to benefits in TMO2 / TMO2 Variation, introducing a window allows a more coordinated approach for a smaller number of more certain connections.
network design	Maintains or improves operability of network	4	+1	The connection of more projects that are shown to have a positive network impact (including storage) combined with a coordinated network design. Could increase to +2 in future if prioritised projects which benefit the network (as per Target Model Add-on (TMA) criteria for accelerating 'priority' projects) demonstrate significant additional consumer and/or wider economy / societal benefit (i.e. TMA F2).
Options collaboratively developed	Reduces risk of wasted effort	5	+2	Additional application filters and indicative offers reduces the number of projects that progress to later gates and need full system design studies. A later window for more certain projects means coordinated design has reduced chance of rework.
throughout the connections lifecycle	Parties able to engage to identify best option(s)	6	+1	The window means there is opportunity to have dedicated engagement time during the window. The reduced scope of the later window (i.e. for a subset of the overall design) means this engagement cannot focus on local works effectively.
	Better recognises nature and status of connections	7	+2	Changes from TMO2 / TMO2 Variation with the addition of a window allows a
Quicker connections for projects progressed on their merits	Enables "shovel ready" projects to progress more quickly	8	+2	Changes from TMO2 / TMO2 Variation with the addition of a window allows a coordinated network design to be delivered for those who are able to demonstrate they are ready to use the network. Some scope for anticipatory investment. to be considered as well just increases in the scores of criteria 7 and 8.
	Accelerates timing of connections	9	+1	Considered as well just indicases in the scores of chilena / and o.

Assessment of TMO3 (continued)

The below table summarises our assessment of TMO3.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Improves Transmission and Distribution coordination	10	+1	Window creates a regular process to review the Transmission and Distribution Interface and undertake long-term planning.
A simple transparent and coordinated approach to	Improves the connections process experience of connectees	11	+1	Building on TMO2 / TMO2 Variation, better offer production is offset by longer time to complete the process because of introducing the window.
connections	Efficiently manages policy complexity/interdependencies	12	+1	Gated process allows projects to account for changes in policy between gates whilst windows allows this to be reflected into connection designs in a structured manner. This benefit is partially offset by offshore generators requiring potentially significant amendments to this process.
	Gives better access to and visibility of data and info for parties	13	+1	
Easy access to self-service tools, consistent data and quality insight	Enables parties to plan and act more efficiently	14	+1	Same as TMO1.
	Reduces reliance and/or workload on others	15	+1	

Assessment of TMO3 (continued)

The below table summarises our assessment of TMO3.

Design Objectives	Design Criteria	Ref	Score	Rationale
Consistent, skilled and well- resourced engagement	Provides coherent customer experience across networks	16	+1	
	Skills and capabilities matched to responsibilities and customer needs	17	0	Same as TMO2 / TMO2 Variation.
Future proof process	Adaptability to changes in the market landscape	18	+2	In addition to TMO2 / TMO2 Variation, as the window is later in the process any changes can be enacted quickly into early gates and considered in later windows.
	Supports greater investment certainty across the industry	19	+1	Same as TMO2 / TMO2 Variation.
	Flexibility to evolve process to deliver future needs	20	+1	Building on TMO2 / TMO2 Variation, window allows an opportunity to consistently reflect changes in future needs into the connections process.
	Reduces overall costs to end consumers	21	+1	Coordinated network design for fewer but higher confidence projects. This results in less economies of scale in the coordinated design (and therefore optionality) but also less attrition risk to the coordinated design.
Better cost outcomes for the end	Can be implemented in a timely and efficient manner	22	-2	Implementation of windows alongside all other changes will result in lengthier implementation timescales. Regulatory and code change is required.
consumer	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	+1	Coordinated design of high(er) confidence projects means community and environmental impacts of the broader network can be considered but more local impacts potentially not considered.

Assessment of TMO3 (Variation)

The below table summarises our assessment of TMO3 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome.
Creates a more coordinated and	Enables economic, efficient, coordinated network design	2	+1	Window allows for a coordinated network design (including offshore to an extent) of the broader network but potentially not for local connection works.
efficient transmission system and network design	Delivers more efficient use of network capacity	3	+2	In addition to benefits in TMO2 / TMO2 Variation, introducing a window allows a more coordinated approach for a smaller number of more certain connections.
Maintains or improve	Maintains or improves operability of network	4	+1	The connection of more projects that are shown to have a positive network impact (including storage) combined with a coordinated network design. Could increase to +2 in future if prioritised projects which benefit network as per TMA F2.
Options collaboratively developed throughout the connections	Reduces risk of wasted effort	5	+1	Additional application filters reduce the number of projects that progress to later gates, but full system design studies result in wasted effort to counterbalance. A later window including more certain projects means coordinated design has reduced chance of rework.
lifecycle	Parties able to engage to identify best option(s)	6	+1	The window means there is opportunity to have dedicated engagement time during the window. The reduced scope of the later window (i.e. for a subset of the overall design) means this engagement cannot focus on local works effectively.
Quicker connections for projects progressed on their merits	Better recognises nature and status of connections Enables "shovel ready" projects to progress more quickly	7	+2	Changes from TMO2 / TMO2 Variation with the addition of a window allows a
		8	+2	coordinated network design to be delivered for those who are able to demonstrate they are ready to use the network. Some scope for anticipatory investment. to be considered as well just increases in the scores of criteria 7 and 8.
	Accelerates timing of connections	9	+1	considered as their just microades in the desires of childral frame of

Assessment of TMO3 (Variation, continued)

The below table summarises our assessment of TMO3 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Improves Transmission and Distribution coordination	10	+2	Window creates a regular process to review the Transmission and Distribution Interface and undertake long-term planning potentially including an amended version of RDC. An amended RDC concept could result in some improvements for relevant small and medium embedded projects. Lower risk for those developers in relation to forecast variance.
A simple transparent and coordinated approach to connections	Improves the connections process experience of connectees	11	+2	Building on TMO2 / TMO2 Variation, better offer production is offset by longer time to complete the process because of introducing the window. An amended RDC could improve the experience for relevant embedded customers.
	Efficiently manages policy complexity/interdependencies	12	+1	Gated process allows projects to account for changes in policy between gates whilst windows allows this to be reflected into connection designs in a structured manner. This benefit is partially offset by offshore generators requiring potentially significant amendments to this process.
Easy access to self-service tools, consistent data and quality insight	Gives better access to and visibility of data and info for parties	13	+1	
	Enables parties to plan and act more efficiently	14	+1	Same as TMO1.
	Reduces reliance and/or workload on others	15	+1	

Assessment of TMO3 (Variation, continued)

The below table summarises our assessment of TMO3 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
Consistent, skilled and well-	Provides coherent customer experience across networks	16	+1	
resourced engagement	Skills and capabilities matched to responsibilities and customer needs	17	0	Same as TMO2 / TMO2 Variation.
	Adaptability to changes in the market landscape Future proof process Supports greater investment certainty across the industry Flexibility to evolve process to deliver future needs	18	+2	In addition to TMO2 / TMO2 Variation, as the window is later in the process any changes can be enacted quickly into early gates and considered in later windows.
Future proof process		19	+1	Same as TMO2 / TMO2 Variation.
		20	+1	Building on TMO2 / TMO2 Variation, window allows an opportunity to consistently reflect changes in future needs into the connections process.
	Reduces overall costs to end consumers	21	+1	Coordinated network design for fewer but higher confidence projects. This results in less economies of scale in the coordinated design (and therefore optionality) but also less attrition risk to the coordinated design.
Better cost outcomes for the end	Can be implemented in a timely and efficient manner	22	-2	Implementation of windows alongside all other changes will result in lengthier implementation timescales. Regulatory and code change is required.
00.104.1101	consumer Environmental and community impacts are avoided	23	+1	Coordinated design of high(er) confidence projects means community and environmental impacts of the broader network can be considered but more local impacts potentially not considered.

Assessment of TMO4

The below table summarises our assessment of TMO4.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome. There is dedicated time for the pre-application stage which provides more benefit but not enough to score a +2 relative to the other TMOs, including as this benefit is potentially counter-balanced by a limited period for pre-application engagements.
Creates a more coordinated and efficient transmission system and	Enables economic, efficient, coordinated network design	2	+2	Window allows for a fully coordinated network design for all customer types (including offshore).
network design	Delivers more efficient use of network capacity Maintains or improves operability of network	3	+2	In addition to relevant benefits/score identified in other TMOs, the introduction of an early window allows more coordinated approach for all connections.
		4	+1	Same as TMO3 / TMO3 Variation.
Options collaboratively developed	Reduces risk of wasted effort	5	+1	Additional application filters have some effect. Full offers provided (as per TMO1 and the TMO2 Variation) but they are studied more efficiently (via the window) to result in a +1 rating.
throughout the connections lifecycle	Parties able to engage to identify best option(s)	6	+2	The window means there is opportunity to have dedicated engagement time during the window. The early window means this engagement can focus on all the network design.
	Better recognises nature and status of connections	7	+2	
Quicker connections for projects progressed on their merits	Enables "shovel ready" projects to progress more quickly	8	+2	Same as TMO3 / TMO3 Variation but the broader scope of the window and full potential for inclusion of anticipatory investment increases the score of criteria 9 compared to TMO3 / TMO3 Variation.
	Accelerates timing of connections	9	+2	

Assessment of TMO4 (continued)

The below table summarises our assessment of TMO4.

Design Objectives	Design Criteria	Ref	Score	Rationale
A simple transparent and	Improves Transmission and Distribution coordination	10	+1	Window creates a regular process to review the Transmission and Distribution Interface and undertake long-term planning. The concept of RDC means many relevant small and medium embedded generators should not be delayed by the window timing and duration, but a notable risk that some projects could need to wait for the next window if RDC is insufficiently allocated and hence scored +1 due to this risk. When sufficiently mitigated (i.e. via detailed design of allocation) would become +2.
coordinated approach to connections	Improves the connections process experience of connectees	11	+1	Further to other TMOs, RDC mitigates the negative impact on relevant small and medium embedded generators of application windows. When felt to be sufficiently mitigated (i.e. via detailed design of allocation) would become +2. Whilst some concern with early windows, counterbalanced by other benefits they create for connectees in relation to removal of first come, first served approach, etc.
	Efficiently manages policy complexity/interdependencies	12	+2	Gated process allows projects to account for changes in policy between gates whilst windows allow this to be reflected into connection designs in a structured manner. No offshore impact on this criteria due to this option supporting offshore.
Easy access to self-service tools,	Gives better access to and visibility of data and info for parties	13	+1	Same as TMO1, but dedicated time for pre-applications provides an additional benefit by allowing all preapplications to use updated data and tools that are
consistent data and quality insight	Enables parties to plan and act more efficiently	14	+1	deployed ahead of / within the pre-application stage. However, this is potentially counter-balanced by a limited period for pre-application engagements, so not
	Reduces reliance and/or workload on others	15	+1	enough to score a +2 relative to the other TMOs.
	Provides coherent customer experience across networks	16	+2	In addition to TMO3 / TMO3 Variation, dedicated windows for specific
Consistent, skilled and well- resourced engagement	Skills and capabilities matched to responsibilities and customer needs	17	+1	process/activities (i.e. pre-application, application, coordinated design, etc) mean individuals can receive more focused training and are better able to share workload to provide a consistent service.

Assessment of TMO4 (continued)

The below table summarises our assessment of TMO4.

Design Objectives	Design Criteria	Ref	Score	Rationale
Future proof process	Adaptability to changes in the market landscape	18	+1	Whilst this option does contain gates and windows like TMO3 / TMO3 Variation, having the window at the start of the process means implementation of any changes needs to align with the start of the window and hence the lower score compared to TMO3 / TMO3 Variation.
	Supports greater investment certainty across the industry	19	+1	In addition to TMO3 / TMO3 Variation, the provision of a backstop date in the offer provides certainty of the 'worst case' connection date. However, this is counterbalanced by the potential 'best case' date uncertainty created by TMO4.
	Flexibility to evolve process to deliver future needs	20	+2	An earlier window (compared to TMO3 / TMO3 Variation) means these changes in needs are reflected earlier in the process. Whilst the speed of incorporating the changes into the process is slower (as per criteria 18), they are implemented in a coordinated manner in an earlier stage of the process.
	Reduces overall costs to end consumers	21	+2	Coordinated network design for all projects means consumers will only pay for the network that is needed if project attrition is accurate/managed over the long term.
Better cost outcomes for the end consumer	Can be implemented in a timely and efficient manner	22	-2	Implementation of windows alongside all other changes will result in lengthier implementation timescales. Implementation likely to be slightly more challenging that TMO3 / TMO3 Variation due to earlier window as the window is then on the critical path to implementation. Regulatory and code change is required.
	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	+2	Coordinated design of all projects means community and environmental impacts (wider and local works) can be considered within the window.

Assessment of TMO4 (Variation)

The below table summarises our assessment of TMO4 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Better informs when and where to connect	1	+1	Improvements to the pre-application process provide a positive outcome. There is dedicated time for the pre-application stage which provides more benefit but not enough to score a +2 relative to the other TMOs, including as this benefit is potentially counter-balanced by a limited period for pre-application engagements.
Creates a more coordinated and efficient transmission system and	Enables economic, efficient, coordinated network design	2	+2	Window allows for a fully coordinated network design for all customer types (including offshore).
network design	Delivers more efficient use of network capacity	3	+2	In addition to relevant benefits/score identified in other TMOs, the introduction of an early window allows more coordinated approach for all connections.
	Maintains or improves operability of network	4	+1	Same as TMO3 / TMO3 Variation.
Options collaboratively developed	Reduces risk of wasted effort	5	+1	Additional application filters have some effect. Full offers provided (as per TMO1 and the TMO2 Variation) but they are studied more efficiently (via the window) to result in a +1 rating.
lifecycle	eycle Parties able to engage to identify best option(s)	6	+2	The window means there is opportunity to have dedicated engagement time during the window. The early window means this engagement can focus on all the network design.
Quicker connections for projects progressed on their merits sta	Better recognises nature and status of connections	7	+2	Same as TMO2 / TMO2 Variation but the broader scene of the window and full
	Enables "shovel ready" projects to progress more quickly	8	+1	Same as TMO3 / TMO3 Variation but the broader scope of the window and full potential for inclusion of anticipatory investment increases the score of criteria 9 compared to TMO3 / TMO3 Variation. However, due to queue position allocation
	Accelerates timing of connections	9	+2	at Gate 1 'shovel ready' projects are less able to be advanced at Gate 2.

Assessment of TMO4 (Variation, continued)

The below table summarises our assessment of TMO4 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
Distribution coordination A simple transparent and coordinated approach to	Improves Transmission and Distribution coordination	10	+1	Window creates a regular process to review the Transmission and Distribution Interface and undertake long-term planning. The concept of RDC means many relevant small and medium embedded generators should not be delayed by the window timing and duration, but a notable risk that some projects could need to wait for the next window if RDC is insufficiently allocated and hence scored +1 due to this risk. When sufficiently mitigated (i.e. via detailed design of allocation) would become +2.
	•	11	+1	Further to other TMOs, RDC mitigates the negative impact on relevant small and medium embedded generators of application windows. When felt to be sufficiently mitigated (i.e. via detailed design of allocation) would become +2. Whilst some concern with early windows, counterbalanced by other benefits they create for connectees in relation to removal of first come, first served approach, etc.
	Efficiently manages policy complexity/interdependencies	12	+2	Gated process allows projects to account for changes in policy between gates whilst windows allow this to be reflected into connection designs in a structured manner. No offshore impact on this criteria due to this option supporting offshore.
Easy access to self-service tools,	Gives better access to and visibility of data and info for parties	13	+1	Same as TMO1, but dedicated time for pre-applications provides an additional benefit by allowing all preapplications to use updated data and tools that are
consistent data and quality insight	Enables parties to plan and act more efficiently	14	+1	deployed ahead of / within the pre-application stage. However, this is potentially counter-balanced by a limited period for pre-application engagements, so not
	Reduces reliance and/or workload on others	15	+1	enough to score a +2 relative to the other TMOs.
Consistent, skilled and well- resourced engagement	Provides coherent customer experience across networks	16	+2	In addition to TMO3 / TMO3 Variation, dedicated windows for specific
	Skills and capabilities matched to responsibilities and customer needs	17	+1	process/activities (i.e. pre-application, application, coordinated design, etc) mean individuals can receive more focused training and are better able to share workload to provide a consistent service.

Assessment of TMO4 (Variation, continued)

The below table summarises our assessment of TMO4 Variation.

Design Objectives	Design Criteria	Ref	Score	Rationale
	Adaptability to changes in the market landscape	18	+1	Whilst this option does contain gates and windows like TMO3 / TMO3 Variation, having the window at the start of the process means implementation of any changes needs to align with the start of the window and hence the lower score compared to TMO3 / TMO3 Variation.
Future proof process	Supports greater investment certainty across the industry	19	+2	In addition to TMO3 / TMO3 Variation and further to TMO4, any 'backstop date' uncertainty is not created due to queue position allocation at Gate 1.
	Flexibility to evolve process to deliver future needs	20	+2	An earlier window (compared to TMO3 / TMO3 Variation) means these changes in needs are reflected earlier in the process. Whilst the speed of incorporating the changes into the process is slower (as per criteria 18), they are implemented in a coordinated manner in an earlier stage of the process.
	Reduces overall costs to end consumers	21	+2	Coordinated network design for all projects means consumers will only pay for the network that is needed if project attrition is accurate/managed over the long term.
Better cost outcomes for the end consumer	Can be implemented in a timely and efficient manner	22	-2	Implementation of windows alongside all other changes will result in lengthier implementation timescales. Implementation likely to be slightly more challenging that TMO3 / TMO3 Variation due to earlier window as the window is then on the critical path to implementation. Regulatory and code change is required.
	Environmental and community impacts are avoided, minimised or mitigated by the network design	23	+2	Coordinated design of all projects means community and environmental impacts (wider and local works) can be considered within the window.